

BA-PHALABORWA MUNICIPALITY



"Home of Marula and Wildlife Tourism"

ANNUAL BUDGET
2021/22 MTREF

Vision

“Provision of quality services for community well-being and tourism development”



Mission

- to provide democratic and accountable government for local communities;
- to ensure the provision of services to communities in a sustainable manner;
- to promote social and economic development;
- to promote a safe and healthy environment; and
- to encourage the involvement of communities and community organisations in the matters of local government.

Values

- Efficiency and effectiveness
 - Accountability
- Innovation and creativity
- Professionalism & hospitality
- Transparency and fairness
 - Continuous learning
- Conservation conscious

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ABBREVIATIONS/ACCRONYMS

CFO	Chief Financial Officer
CPIX	Consumer Price Index
DoRA	Division of Revenue Act
DPLG	Department of Provincial and Local Government
DLGH	Department of Local Government and Housing
EXCO	Executive Committee
GRAP	Generally Recognised Accounting Practice
IDP	Integrated Development Plan
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MPRA	Municipal Property Rates Act
MTREF	Medium Term Revenue and Expenditure Framework
NERSA	National Electricity Regulation of South Africa
NT	National Treasury
PMS	Performance Management System
PPP	Public-Private Partnerships
SALGA	South African Local Government Association
SDBIP	Service Delivery Budget and Implementation Plan

PART ONE

ANNUAL BUDGET

1. MAYOR'S REPORT

BA- PHALABORWA LOCAL MUNICIPALITY'S BUDGET SPEECH FOR 2021/22

Delivered by Mayor, Cllr. MM. Malatji

On Thursday, 27th MAY 2021

Honourable Speaker, Cllr. E Hlungwani, Chief Whip of Council, Cllr. D Rapatsa, Members of the Executive Committee, Leaders of Opposition Parties, Traditional Leaders, Fellow Cllrs, Community at large, Distinguished Guests, Members of the Media, Ladies and Gentlemen,

Good Morning,

In terms of MFMA Sec 16.

(1) The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.

(2) In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

17. (1) An annual budget of a municipality must be a schedule in the prescribed format—

(a) setting out realistically anticipated revenue for the budget year from each revenue source;

(b) appropriating expenditure for the budget year under the different votes of the municipality;

(c) setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year;

(d) setting out—

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- (i) estimated revenue and expenditure by vote for the current year; and
- (ii) And actual revenue and expenditure by vote for the financial year preceding the current year

Honourable Speaker, The country is still faced with the declining economic growth which might be impacted on further by the Corona virus pandemic known as COVID 19. The outlook remains highly uncertain, and the economic effects of the pandemic are far-reaching.

Rising unemployment and income losses have entrenched existing inequalities and GDP is only expected to recover to pre-pandemic levels in late 2023.

These economic challenges will continue to exert pressure on municipal revenue generation and collection levels; hence a conservative approach is advised for revenue projections.

Honourable Speaker, We need to continue to eliminate any waste and unnecessary expenditure and also continue to implement cost containment regulations and revenue enhancement strategy in order to improve on our unfunded budget.

This budget that is being tabled today will fund main strategic focus in terms of the IDP 2021/22 and National priorities. Although the municipality is facing challenges in terms of non-payment of services to maximise revenue, the budget prioritizes service delivery programmes in line with National Government priorities.

The 2021/22 total projected revenue is **R636,2** million. The amount includes own generated revenue which totals to **R404.1** million for all municipal service charges and the total transfers and subsidies amounts to **R232.1 million** as per Division Of Revenue Act.

Total expenditure budget for 2021/22 amounts to **R666.5 million**. This total budget comprises of operational expenditure budget of **R613** million and capital budget of **R56.1** million.

- The budgeted allocation for employee related costs for 2021/22 financial year amounts to **R184.4 million** which equals 30% of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 6.25% as per SALGA Bargaining agreement for the 2020/21 and The Salary and Wage Collective Agreement for the period 01 July 2018 to 31 June 2020.
- The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). For the 2021/22 financial year the remuneration will amount to **R21.3 million**, which is equal to 3.5% of the operating expenditure.
- The provision of debt impairment is determined based on a current collection rate and the Debt Write-off Policy of the municipality. For the 2021/22 financial year this amount is estimated at **R41.9 million** and of which is 6.8% of the total operating expenditure.
- Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard is estimated at **R84.2 million** for the 2021/22 financial year and equals to 13.7% of the total operating expenditure.
- Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses and are equals to 18.5% of the operating expenditure.

- The finance charges for 2020/21 financial year is estimated at **R2.8 million** which constitute 0.47% of the total operating expenditure.
- Other expenditure comprises of various line items relating to the daily operations of the municipality, For 2021/22 financial year is estimated at **R98,1 million** which equates to 16% of total operational budget.

Honourable Speaker, the total capital budget for 2021/22 financial year will be **R56.1 million**, **R4,1 million** will be funded from internally generated revenue, while the **R52 million** will be funded from Grants as outlined in the Division Of Revenue Act.

Tariffs

Honourable Speaker, it is envisaged that the proposed tariffs will allow the municipality to generate sufficient revenue to sustain its operations. The 2021/22 tariffs has been reviewed and analysis has been conducted to assess affordability level of our community.

NERSA is governing the electricity tariff increases. The annexure of tariff book is attached on the budget document to highlight the categories of increases.

In conclusion

I also wish to urge our community members to always pay for services rendered by the municipality in order to afford continuity.

I thank you.

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2. ANNUAL BUDGET RESOLUTIONS

The Council of Ba-Phalaborwa Local Municipality in its seating on the 27th of May 2021 resolved as follows with regard to the annual Budget for 2021/22 Medium-Term Revenue and Expenditure Framework:

2.1. ANNUAL BUDGET FOR 2021/22 MTREF

Council resolved that the annual budget and MTREF and its supporting tables of the Ba-Phalaborwa municipality for the financial year 2021/22; be approved as set out in the following tables:

Table MBRR A1	Budget Summary
Table MBRR A2	Revenue and expenditure by functional classification Budgeted financial performance (Revenue and Expenditure by Municipal Vote)
Table MBRR A3	Budgeted financial performance (Revenue and Expenditure)
Table MBRR A4	Budgeted capital expenditure
Table MBRR A5	Financial position
Table MBRR A6	Budget cash flows
Table MBRR A7	Cash backed reserves, accumulated surplus reconciliation
Table MBRR A8	Asset Management,
Table MBRR A9	Basic service delivery measures
Table MBRR A10	

2.2. ANNUAL BUDGET SUPPORT TABLES FOR 2021/22 MTREF

That the Annual budget of Ba-Phalaborwa municipality for the financial year 2021/22; and indicative figures for the two projected outer years 2022/23 and 2023/24 be approved as set-out in the following supporting tables:

Table MBRR SA1	Supporting details to budgeted financial performance
Table MBRR SA2	Consolidated Matrix Financial performance
Table MBRR SA3	Budgeted financial position
Table MBRR SA7	Measurable performance objective
Table MBRR SA8	Performance indicators and benchmark
Table MBRR SA9	Social, economic and demographic statistics and assumptions
Table MBRR SA10	Funding Measurements
Table MBRR SA11	Property rates summary,
TableMBRSA12&13	Property rates category
Table MBRR SA14	Household bills
Table MBRR SA15	Investment particulars
Table MBRR SA16	Investment particulars by maturity
Table MBRR SA17	Borrowing
Table MBRR SA20	Reconciliation of transfer, grant receipt and unspent funds
Table MBRR SA21	Transfer and grants made by the municipality
Table MBRR SA22	Summary of councillor and staff benefits
Table MBRR SA23	Salaries, allowances & benefits
Table MBRR SA25	Budgeted monthly revenue and expenditure (Standard Item)
Table MBRR SA26	Budgeted monthly revenue and expenditure (Municipal vote)
Table MBRR SA27	Budgeted monthly revenue and expenditure (functional

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	classification)
Table MBRR SA28	Budgeted monthly capital expenditure (Municipal vote)
Table MBRR SA29	Budgeted monthly capital expenditure (functional classification)
Table MBRR SA30	Budgeted monthly cash flow
Table MBRR SA33	Contract having future budgetary implications
Table MBRR SA34	Capital expenditure by asset classification
Table MBRR SA35	Future financial implications of the capital budget
Table MBRR SA36	Detailed capital budget
Table MBRR SA37	Detailed capital projects delayed from previous financial
Table MBRR SA38	Consolidated detailed operational projects

2.3. Property Rates and other municipal tax

Council resolves that property rates and other municipal tax as reflected on Tariff Schedule are **imposed** for the budget year 2021/22

2.4. Tariffs and charges

Council resolves that the tariffs and charges reflected on Tariff Schedule are **approved** for 2021/22 budget year be adopted for implementation.

2.5. Integrated Development Plan

Council resolves that the Integrated Development Plan be **approved** with this budget.

2.6. Credit Control, Debt Collection

Council resolves that the credit control, debt collection and Consumer Care Policies be approved for 2021/22 financial year

2.7. Indigent Policies

Council resolves that the Indigent Household Consumers Subsidy Policy be approved for 2021/22 financial year.

Indigent Support

2.7.1. Council resolves to support indigents households **approved** as per adopted indigent household consumer policy

2.7.2. Council further resolves that, in the event that the total subsidy in respect of approved indigents exceeds the budgeted amount, the excess amount be re-allocated from the current provision for bad debts to the relevant indigent subsidies, in view of the fact that the current bad debt is adequately provided for and the resolution related to the approval of the Indigent Policy will remain intact.

2.7.3. Council resolves that for the 2021/22 financial year the indigents are subsidized as set out in adopted Household Consumer and Subsidy Policy and that the subsidy will consist of the following:

1.6 kl of water per indigent household per month, where metered, alternatively the flat rate levied

2.50 kw of electricity per indigent household per month, where metered, alternatively the flat rate levied

3.100% Free refuse removal from residential stands in accordance with the Tariff Schedule

4.100% Free sewer services to residential stands in accordance with the municipality's Tariff Schedule

5. Payment of Rates and Taxes on a residential property in accordance with the municipality's Property Rates and Tariff Policies

6. Payment of rental on council-occupied residential property in accordance with the municipality's Tariff Policy

ANNUAL BUDGET RELATED POLICIES

Council resolves that the following 2021/22 Annual budget related policies be approved:

1. Property Rates Policy
2. Tariff Policy
3. Credit Control Policy
4. Debt Collection Policy
5. Indigent Household Consumer Subsidy policy
6. Supply chain management policy
7. Virement policy
8. Budget policy
9. Petty Cash policy
10. Asset Management Policy

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11. Bad Debts Write Off
12. Deposit Policy
13. Cash management and Investment Policy
14. Fleet management Policy
15. Electricity by-laws
16. Land use by-law
17. Electricity supply by-laws
18. Subsistence and travelling policy
19. Customer care Policy and Service Standards
20. Inventory Management Policy
21. Model SCM Policy for Infrastructure Procurement and Delivery Management
22. Sale and Disposal of Municipal Land/Property Policy
23. Unauthorized, Irregular, Fruitless and Wasteful Expenditure Policy

CLLR E. HLUNGWANI
SPEAKER OF BA-PHALABORWA LOCAL MUNICIPALITY COUNCIL

3. EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

In terms of Section 16. (1) Of the MFMA, the council of a municipality must for each financial year approve an annual budget for the municipality before the start of the financial year, (which is before the end of June each year). In order for a municipality to comply with the above statement indicated, the mayor of the municipality must table the annual budget at a council meeting at least **90 days** (which is before or by the end of March) before the start of the budget year.

Section 17 of the MFMA, further states that the annual budget of a municipality must be scheduled in the prescribed formats as indicated by National Treasury, and must do the following:

- Setting out **realistically anticipated revenue** for the budget year from each revenue source.
- Appropriating expenditure for the budget year under the different votes of the municipality.
- Setting out **indicative revenue per revenue source and projected expenditure by vote** for the two financial years following the budget year.

Section 18 of the MFMA, further states that the municipality may fund the expenditures from:

- Realistically anticipated revenues to be collected. (This will include all the Grants to be received by the municipality, Donations, Transfers, and Own Revenue Collection).
- Cash-backed accumulated funds from previous years' surpluses not committed for other purposes;
- Borrowed funds, but only for the capital budget

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Cost containment circular 82 was considered in the preparation of budget. Key areas where savings were realized were on telephone and internet usage, printing, workshops, travelling , accommodation, and catering. The economy is still volatile and the South African economy is having a slow growth.

And so we must intensify our efforts to address economic constraints, improve our growth performance, create work opportunities and broaden economic participation. We need to achieve these goals if our National Development Plan is to be realised.

The Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers.

National Treasury's MFMA Circular No. 64, 66 ,67,70, 72, 74 and 75,80,81,82,82,84,85,86,89,91 94,98 and 99-108 were used to guide the compilation of the budget 2021/22 annual budget and MTREF. The planning of the budget involved consideration of all factors, which had far reaching implications on the annual budget of the municipality.

The 2021/22 - 2023/24 budget and medium-term revenue and expenditure framework was prepared on the basis of the following priorities, guidelines and assumptions:

1. National priorities

The national government's main priorities for the medium-term is services and social infrastructure development and job creation and therefore the focus and priorities of all spheres of government should be geared towards the achievement of this priorities.

As we prepare our next five year integrated development plan we need to ensure that our plans and budgets are redirected towards the achievements of these priorities. We need to continue to explore opportunities to mainstream labour intensive approaches to delivering services, and more particularly to participate fully in the Extended Public Works Programme.

The municipality should not just employ more people without any reference to the level of staffing required to deliver effective services, and what is financially sustainable over the medium term.

The municipality ought to focus on maximizing its contribution to job creation by:

- (a) Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate;
- (b) Ensuring that service providers use labour intensive approaches;
- (c) Supporting labour intensive Local Economic Development projects;
- (d) Participating fully in the Extended Public Works Programme; and
- (e) Implementing interns programmes to provide young people with on-the-job training.

The municipality should also play a critical role in creating an enabling environment for investments and other activities that lead to job creation.

Summary of Projected Revenue

Description R000	Budget 2020/21	Revised Budget 2020/21	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Own Funding revenue	410 422 205,66	366 400 000,00	404 153 000,00	429 070 000,00	456 486 000,00
Transfers recognised - Operational	173 540 550,00	206 126 550,00	180 106 250,00	190 465 300,00	184 489 050,00
Transfers recognised - Capital	35 239 450,00	47 865 244,00	52 000 750,00	40 285 700,00	42 796 950,00
Total Revenue	619 202 205,66	620 391 794,00	636 260 000,00	659 821 000,00	683 772 000,00

The total projected revenue for budget year 2021/22 is R636,2 million. The budgeted financing activities breakdown are as follows:

- Own generated revenue amount to **R404.1 million**.
- Operational transfers grants as per DoRA is **R180,1 million**
- And capital tranferes grants of **R52 million**

Operational Budget

R thousands	Budget 2020/21	Revised Budget 2020/21	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Expenditure By Type					
Employee related costs	167 897	167 897	184 411	195 576	207 266
Remuneration of councillors	20 053	20 053	21 306	22 638	24 053
Debt impairment	40 338	40 338	41 992	43 840	45 813
Depreciation & asset impairment	75 358	75 358	84 212	87 929	91 614
Finance charges	2 753	2 753	2 866	3 000	3 127
Bulk purchases	109 172	109 172	113 648	118 649	123 988
Contracted services	58 865	65 585	66 504	66 626	70 836
Other expenditure	88 536	88 526	98 152	97 527	99 172
Total Expenditure	562 973	569 684	613 092	635 784	665 869

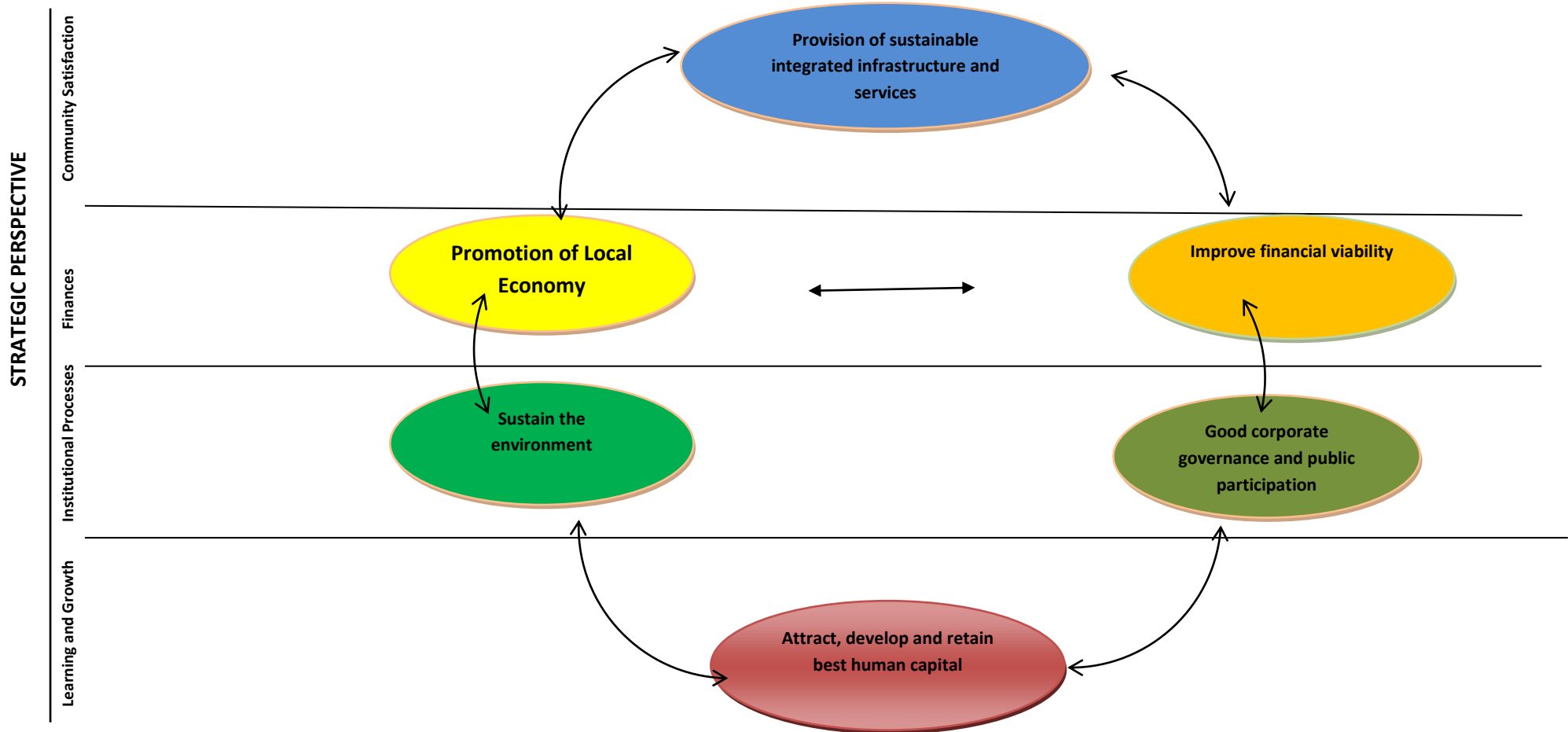
Total expenditure for the 2021/22 financial year amount to **R613 million**.

Capital Budget

Description	Original Budget 2020/21	Adjusted Budget 2020/21	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Municipal Infrastructure Grants	30 239 450	39 621 947	32 000 750	34 376 700	35 796 950
Intrgrated National Electricity Programme	5 000 000	8 243 298	20 000 000	5 909 000	7 000 000
Internally Funded Projects	10 800 000	10 800 000	4 125 755	-	-
TOTAL	46 039 450	58 665 245	56 126 505	40 285 700	42 796 950

The total capital budget amounts to R56,1 million for 2021/22 financial year.

PROVISION OF QUALITY SERVICES FOR COMMUNITY WELL-BEING AND TOURISM DEVELOPMENT
THE HOME OF MARULA AND WILDLIFE TOURIM



4. ANNUAL BUDGET TABLES

ANNUAL BUDGET 2021/22

Ba-Phalaborwa Municipality (LIM334)

4.1. BUDGET SUMMARY

LIM334 Ba-Phalaborwa - Table A1 Budget Summary

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousands										
Financial Performance										
Property rates	106 414	141 850	–	139 526	134 526	134 526	134 526	135 247	141 637	148 461
Service charges	118 357	151 038	–	171 195	171 195	171 195	151 125	181 542	196 563	213 145
Investment revenue	2 071	2 968	–	2 702	2 702	2 702	2 702	2 813	2 937	3 069
Transfers recognised - operational	128 786	157 334	–	173 541	206 127	206 127	206 127	180 106	190 465	184 489
Other own revenue	38 812	37 824	–	96 999	90 732	90 732	78 047	84 552	87 933	91 811
	394 440	491 014	–	583 963	605 283	605 283	572 526	584 260	619 535	640 975
Total Revenue (excluding capital transfers and contributions)										
Employee costs	–	147 649	–	167 897	167 897	167 897	–	184 411	195 576	207 266
Remuneration of councillors	14 365	18 850	–	20 053	20 053	20 053	20 053	21 306	22 638	24 053
Depreciation & asset impairment	71 669	50 444	–	75 358	75 358	75 358	–	84 212	87 929	91 614
Finance charges	16 222	15 660	–	2 753	2 753	2 753	2 753	2 866	3 000	3 127
Materials and bulk purchases	75 016	104 110	–	109 172	109 172	109 172	–	113 648	118 649	123 988
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	262 619	179 548	–	187 739	194 450	194 450	40 338	206 648	207 992	215 821
Total Expenditure	439 892	516 261	–	562 973	569 684	569 684	63 145	613 092	635 784	665 869
Surplus/(Deficit)	(45 451)	(25 247)	–	20 990	35 599	35 599	509 382	(28 832)	(16 249)	(24 894)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	26 828	–	35 239	47 865	47 865	47 865	52 001	40 286	42 797
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–

Surplus/(Deficit) after capital transfers & contributions	(45 451)	1 581	-	56 229	83 464	83 464	557 247	23 169	24 037	17 902
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(45 451)	1 581	-	56 229	83 464	83 464	557 247	23 169	24 037	17 902
<u>Capital expenditure & funds sources</u>										
Capital expenditure	-	-	-	47 345	40 872	42 721	-	56 127	34 377	35 797
Transfers recognised - capital	-	26 828	-	35 239	47 865	47 865	-	52 001	40 286	42 797
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	10 723	2 723	2 723	-	4 126	-	0
Total sources of capital funds	-	26 828	-	45 963	50 589	50 589	-	56 127	40 286	42 797
<u>Financial position</u>										
Total current assets	390 053	1 293 468	-	363 779	394 159	394 159	-	396 171	414 280	415 297
Total non current assets	895 930	1 015 870	-	1 203 528	1 211 102	1 211 102	-	1 251 142	1 283 032	1 297 404
Total current liabilities	287 518	331 907	-	234 370	263 296	263 296	-	192 454	190 692	190 692
Total non current liabilities	246 929	137 802	-	356 623	356 623	356 623	-	364 167	382 049	382 049
Community wealth/Equity	751 537	2 069 094	-	1 640 221	1 246 103	1 246 103	-	1 090 692	1 124 571	1 139 959
<u>Cash flows</u>										
Net cash from (used) operating	58 635	(371 646)	-	20 373	38 646	38 646	-	84 383	65 766	72 692
Net cash from (used) investing	1 673	-	-	(45 963)	(50 589)	(50 589)	-	(56 127)	(40 286)	(42 797)
Net cash from (used) financing	(15 386)	(4 339)	-	(92)	(92)	(92)	-	(20 400)	(20 400)	(20 400)
Cash/cash equivalents at the year end	61 959	(375 985)	-	(16 157)	42 724	42 724	-	62 844	67 925	77 420
<u>Cash backing/surplus reconciliation</u>										
Cash and investments available	7 810	88 388	-	37 647	78 293	78 293	-	39 341	41 111	41 111
Application of cash and investments	258 540	189 151	-	(19 305)	26 088	26 088	-	(129 944)	(141 642)	(134 004)
Balance - surplus (shortfall)	(250 730)	(100 763)	-	56 952	52 205	52 205	-	169 284	182 753	175 115
<u>Asset management</u>										
Asset register summary (WDV)	-	-	-	1 212 529	1 211 156	1 211 156	1 211 156	1 251 142	1 283 032	1 297 404
Depreciation	-	50 444	-	75 358	75 358	75 358	75 358	84 212	87 929	91 614
Renewal and Upgrading of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	10 537	8 137	-	-	31 832	33 233	34 728
<u>Free services</u>										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	11 100	11 100	11 100	11 100

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<u>Households below minimum service level</u>										
Water:	0	0	0	0	0	0	0	0	0	0
Sanitation/sewerage:	6	6	6	6	6	6	6	6	6	6
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	21	21	21	21	21	21	21	21	21	21

NOTES

- Total Revenue excluding capital transfers and contributions is estimated at R584.2 million for 2021/22 financial year , R619.5 million and R640.9 million for the year 2023/24 and 2023/24 respectively.
- Total Expenditure is estimated at R613 million for 2021/22 financial year
- Total Capital budget for the financial year 2020/21 is estimated to be R56.1 million, which comprises of R52 million from Capital transfers Grants and R4,1 million funded internally.

4.2. BUDGETED FINANCIAL PERFORMANCE

LIM334 Ba-Phalaborwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue - Functional	1									
Governance and administration		250 912	349 061	-	356 837	379 657	0	385 106	404 277	411 319
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		250 912	349 061	-	356 837	379 657	379 657	385 106	404 277	411 319
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		15 751	10 014	-	18 999	17 999	17 999	19 878	20 669	21 561
Community and social services		282	357	-	325	325	325	438	353	369
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		15 469	9 657	-	18 674	17 674	17 674	19 439	20 316	21 192
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-

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Economic and environmental services		–	27 090	–	44 698	54 081	54 081	33 757	36 270	37 759
Planning and development		–	80	–	11 069	11 069	11 069	72	84	78
Road transport		–	27 009	–	33 629	43 012	43 012	33 685	36 186	37 681
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		108 144	162 851	–	198 668	201 411	201 411	223 830	226 561	241 088
Energy sources		95 066	138 432	–	173 205	175 948	175 948	197 324	198 887	212 170
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		13 078	24 420	–	25 463	25 463	25 463	26 507	27 673	28 918
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	374 808	549 016	–	619 202	653 148	273 491	662 571	687 776	711 727
Expenditure - Functional	-									
Governance and administration		512 452	263 299	–	212 850	217 217	217 217	223 847	232 606	244 315
Executive and council		13 160	43 224	–	38 470	35 934	35 934	36 927	40 576	42 127
Finance and administration		499 293	202 522	–	155 716	160 744	160 744	163 911	168 053	176 961
Internal audit		–	17 552	–	18 663	20 539	20 539	23 009	23 976	25 227
Community and public safety		–	79 491	–	82 833	87 345	87 345	94 342	96 578	102 424
Community and social services		–	5 339	–	12 223	14 901	14 901	14 912	13 659	14 506
Sport and recreation		–	57 750	–	26 182	26 243	26 243	27 536	28 469	30 546
Public safety		–	16 402	–	29 620	29 483	29 483	31 191	32 792	34 700
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	14 808	16 718	16 718	20 703	21 657	22 672
Economic and environmental services		–	76 382	–	120 297	120 283	120 283	126 283	132 200	140 659
Planning and development		–	13 872	–	21 538	20 264	20 264	17 480	19 079	22 235
Road transport		–	62 510	–	98 759	100 019	100 019	108 803	113 122	118 425
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		81 354	103 837	–	165 273	164 673	164 673	169 817	178 213	182 309
Energy sources		81 354	104 688	–	156 685	156 105	156 105	160 854	168 835	172 489
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	(851)	–	8 589	8 569	8 569	8 963	9 378	9 820
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	593 806	523 008	–	581 253	589 518	589 518	614 290	639 597	669 708

NOTES

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- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure by functional classification.
- Total Revenue by functional Classification amount to R662.5 million for the financial year 2021/22 and total operating expenditure by functional Classification is estimated at R614.2 million.
- It must be noted that the Total Revenue on this table includes capital revenues (Transfers recognised – capital)

4.3. BUDGETED FINANCIAL PERFORMANCE BY MUNICIPAL VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote	1									
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury		249 326	334 585	-	389 171	379 171	379 171	384 322	403 457	410 471
Vote 3 - Corporate Services		1 586	1 095	-	752	486	486	783	818	854
Vote 4 - Community Services		25 897	26 328	-	44 462	43 462	43 462	76 257	65 732	66 404
Vote 5 - Planning and Development		1 703	214	-	11 069	11 069	11 069	72	75	78
Vote 6 - Technical Services		117 903	148 109	-	206 834	218 960	218 960	174 826	189 738	205 964
Total Revenue by Vote	2	396 416	510 330	-	652 288	653 148	653 148	636 260	659 821	683 772
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		49 313	76 798	-	66 240	63 658	63 658	48 645	51 536	54 610
Vote 2 - Budget and Treasury		169 398	162 560	-	101 978	104 311	104 311	104 302	108 639	113 373
Vote 3 - Corporate Services		49 805	43 774	-	55 239	55 933	55 933	56 322	59 262	62 393
Vote 4 - Community Services		51 976	76 098	-	89 214	89 229	89 229	71 251	75 408	79 828
Vote 5 - Planning and Development		10 264	17 818	-	21 538	20 264	20 264	21 047	22 868	26 260
Vote 6 - Technical Services		121 761	179 642	-	255 444	256 124	256 124	311 523	318 071	329 405
Total Expenditure by Vote	2	452 517	556 690	-	589 653	589 518	589 518	613 092	635 784	665 869
Surplus/(Deficit) for the year	2	(56 101)	(46 360)	-	62 636	63 630	63 630	23 169	24 037	17 902

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- Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote.
- Total Revenue by Municipal Vote is R636.2 million for the year 2021/22 and total Expenditure by Vote is estimated to be R513 million
- The estimated expenditure by vote per department is allocated in the table above and the biggest one being technical department as service delivery department.

4.4. BUDGETED MUNICIPAL PERFORMANCE REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1										
Revenue By Source											
Property rates	2	106 414	141 850	-	139 526	134 526	134 526	134 526	135 247	141 637	148 461
Service charges - electricity revenue	2	103 550	131 643	-	151 125	151 125	151 125	151 125	161 648	175 749	191 350
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	14 807	19 395	-	20 071	20 071	20 071	-	19 894	20 813	21 795
Rental of facilities and equipment		656	380		581	315	315	315	605	631	660
Interest earned - external investments		2 071	2 968		2 702	2 702	2 702	2 702	2 813	2 937	3 069
Interest earned - outstanding debtors		24 094	27 807		65 034	60 034	60 034	60 034	62 495	65 245	68 181
Dividends received			-		-	-	-	-	-	-	-
Fines, penalties and forfeits		2 942	864		1 340	340	340	340	1 395	1 456	1 522
Licences and permits		2 645	2 646		14 366	14 366	14 366	14 366	14 955	15 635	16 300
Agency services		4 767	6 014		2 992	2 992	2 992	2 992	3 115	3 252	3 398
Transfers and subsidies		128 786	157 334		173 541	206 127	206 127	206 127	180 106	190 465	184 489
Other revenue	2	3 707	112	-	12 685	12 685	12 685	-	1 987	1 714	1 750
Gains											
Total Revenue (excluding capital transfers and contributions)		394 440	491 014	-	583 963	605 283	605 283	572 526	584 260	619 535	640 975

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Expenditure By Type											
Employee related costs	2	-	147 649	-	167 897	167 897	167 897	-	184 411	195 576	207 266
Remuneration of councillors		14 365	18 850		20 053	20 053	20 053	20 053	21 306	22 638	24 053
Debt impairment	3	159 393	81 513		40 338	40 338	40 338	40 338	41 992	43 840	45 813
Depreciation & asset impairment	2	71 669	50 444	-	75 358	75 358	75 358	-	84 212	87 929	91 614
Finance charges		16 222	15 660		2 753	2 753	2 753	2 753	2 866	3 000	3 127
Bulk purchases	2	75 016	84 704	-	109 172	109 172	109 172	-	113 648	118 649	123 988
Other materials	8		19 406								
Contracted services		24 292	35 141	-	58 865	65 585	65 585	-	66 504	66 626	70 836
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	78 722	62 894	-	88 536	88 526	88 526	-	98 152	97 527	99 172
Losses		213									
Total Expenditure		439 892	516 261	-	562 973	569 684	569 684	63 145	613 092	635 784	665 869
Surplus/(Deficit)		(45 451)	(25 247)	-	20 990	35 599	35 599	509 382	(28 832)	(16 249)	(24 894)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			26 828		35 239	47 865	47 865	47 865	52 001	40 286	42 797
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	-									
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		(45 451)	1 581	-	56 229	83 464	83 464	557 247	23 169	24 037	17 902
Taxation											
Surplus/(Deficit) after taxation		(45 451)	1 581	-	56 229	83 464	83 464	557 247	23 169	24 037	17 902
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(45 451)	1 581	-	56 229	83 464	83 464	557 247	23 169	24 037	17 902
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(45 451)	1 581	-	56 229	83 464	83 464	557 247	23 169	24 037	17 902

Notes

- Total Revenue (excluding capital transfers and contributions) is R584.2 million for 2021/22 financial year and escalates to R619.5 million for 2022/23 financial year and R640.9 million for 2023/24 financial year.
- Revenue to be generated from property rate is estimated at R135.2 million in 2021/22 financial year of which the property valuation roll was considered. It must be noted that the revenue exclude the revenue foregone.
- Services charges relating to electricity is R161.6 million which is in line with NERSA regulated tarrif increase.
- Transfers recognised - operating grants includes the local government equitable share which shows an increase for the two outer years.
- Total operational expenditure is estimated to be R613 million for 2021/22.
- The employees related cost is estimated to be R184.4 million which is determined by 6.25% as per SALGA Bargaining Council.
- The Remuneration of Councillors is projected at R21.3 million which the municipality considered the Minister of COGSTA Determination of Upper Limits.
- The depreciation and impairment has been estimated at R84.2 million of which the Asset Register has been considered.

4.5. BUDGETED CAPITAL EXPENDITURE BY VOTE

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 5 - Planning and Development		-	-	-	-	-	-	-	-	-	-
Vote 6 - Technical Services		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Community Services		-	-	-	-	-	-	-	1 500	-	-

Vote 5 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Technical Services	-	-	-	-	-	-	-	-	54 627	40 286	42 797
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	56 127	40 286	42 797
Total Capital Expenditure - Vote	-	-	-	-	-	-	-	-	56 127	40 286	42 797
Capital Expenditure - Functional											
Governance and administration	-	-	-	-	-	-	-	-	-	-	-
Executive and council											
Finance and administration											
Internal audit											
Community and public safety	-	-	-	-	-	-	-	-	1 500	-	-
Community and social services									1 500		
Sport and recreation											
Public safety											
Housing											
Health											
Economic and environmental services	-	-	-	42 345	32 629	34 478	-	34 627	34 377	35 797	
Planning and development											
Road transport				42 345	32 629	34 478		34 627	34 377	35 797	
Environmental protection											
Trading services	-	-	-	5 000	8 243	8 243	-	20 000	5 909	7 000	

Energy sources					5 000	8 243	8 243	–	20 000	5 909	7 000
Water management											
Waste water management											
Waste management											
Other											
Total Capital Expenditure - Functional	3	–	–	–	47 345	40 872	42 721	–	56 127	40 286	42 797
Funded by:											
National Government			26 828		35 239	47 865	47 865	–	52 001	40 286	42 797
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)											
Transfers recognised - capital	4	–	26 828	–	35 239	47 865	47 865	–	52 001	40 286	42 797
Borrowing	6										
Internally generated funds					10 723	2 723	2 723	–	4 126	–	0
Total Capital Funding	7	–	26 828	–	45 963	50 589	50 589	–	56 127	40 286	42 797

- The Capital Projects amount to R56.1 million which are appropriated per department in the municipality.

4.6. BUDGETED FINANCIAL POSITION

LIM334 Ba-Phalaborwa - Table A6 Budgeted Financial Position

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
ASSETS											
Current assets											
Cash		9 037	36 026		37 647	35 456	35 456		39 341	41 111	41 111
Call investment deposits	1		52 362		-	42 838	42 838		-	-	-
Consumer debtors	1	10 450	1 110 789	-	290 200	279 933	279 933	-	303 299	316 990	316 990
Other debtors		35 247	94 291		35 932	35 932	35 932		37 549	39 239	39 239
Current portion of long-term receivables											
Inventory	2	335 321							15 981	16 940	17 957
Total current assets		390 053	1 293 468	-	363 779	394 159	394 159	-	396 171	414 280	415 297
Non current assets											
Long-term receivables											
Investments											
Investment property		44 303	219 383		353 447	353 447	353 447		369 352	385 973	385 973
Investment in Associate											
Property, plant and equipment	3	850 658	795 938	-	849 487	855 687	855 687	-	879 732	894 907	909 279
Biological		105	136		163	163	163		170	178	178
Intangible		548	96		100	1 474	1 474		1 542	1 613	1 613
Other non-current assets		317	317		331	331	331		346	362	362
Total non current assets		895 930	1 015 870	-	1 203 528	1 211 102	1 211 102	-	1 251 142	1 283 032	1 297 404
TOTAL ASSETS		1 285 984	2 309 338	-	1 567 307	1 605 260	1 605 260	-	1 647 313	1 697 312	1 712 701
LIABILITIES											
Current liabilities											
Bank overdraft	1	1 226									
Borrowing	4	-	13 579	-	-	20 400	20 400	-	20 400	20 400	20 400
Consumer deposits		4 124	4 339		4 431	4 431	4 431		4 631	4 839	4 839
Trade and other payables	4	282 167	310 016	-	226 411	234 938	234 938	-	163 737	161 601	161 601
Provisions			3 973		3 527	3 527	3 527		3 686	3 852	3 852
Total current liabilities		287 518	331 907	-	234 370	263 296	263 296	-	192 454	190 692	190 692

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Non current liabilities											
Borrowing		-	-	-	253 909	253 909	253 909	-	260 695	277 606	277 606
Provisions		246 929	137 802	-	102 715	102 715	102 715	-	103 472	104 443	104 443
Total non current liabilities		246 929	137 802	-	356 623	356 623	356 623	-	364 167	382 049	382 049
TOTAL LIABILITIES		534 447	469 709	-	590 993	619 920	619 920	-	556 621	572 741	572 741
NET ASSETS	5	751 537	1 839 629	-	976 314	985 341	985 341	-	1 090 692	1 124 571	1 139 959
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		713 464	2 031 021		1 640 221	1 246 103	1 246 103		1 090 692	1 124 571	1 139 959
Reserves	4	38 072	38 072	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	751 537	2 069 094	-	1 640 221	1 246 103	1 246 103	-	1 090 692	1 124 571	1 139 959

4.7. BUDGETED CASH FLOWS

LIM334 Ba-Phalaborwa - Table A7 Budgeted Cash Flows

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		42 817			115 706	71 048	71 048		83 583	84 557	86 795
Service charges		81 690			136 928	136 928	136 928		212 812	227 322	235 751
Other revenue		11 776			24 515	24 002	24 002		21 116	22 129	23 125
Transfers and Subsidies - Operational	1	128 050			173 541	206 124	206 124		188 075	199 130	208 091
Transfers and Subsidies - Capital	1	48 207			35 239	47 865	47 865		52 001	40 286	42 797
Interest		2 071			-	26 500	26 500		2 832	2 968	3 102
Dividends					-	-	-		-	-	-
Payments											
Suppliers and employees		(255 691)	(355 985)		(462 803)	(471 069)	(471 069)		(473 170)	(507 625)	(523 842)
Finance charges		(286)	(15 660)		(2 753)	(2 753)	(2 753)		(2 866)	(3 000)	(3 127)
Transfers and Grants	1								-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		58 635	(371 646)	-	20 373	38 646	38 646	-	84 383	65 766	72 692
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		1 737							-	-	-
Decrease (increase) in non-current receivables									-	-	-
Decrease (increase) in non-current investments		(64)							-	-	-
Payments											
Capital assets					(45 963)	(50 589)	(50 589)		(56 127)	(40 286)	(42 797)
NET CASH FROM/(USED) INVESTING ACTIVITIES		1 673	-	-	(45 963)	(50 589)	(50 589)	-	(56 127)	(40 286)	(42 797)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing		(86)							-	-	-
Increase (decrease) in consumer deposits			(4 339)		(92)	(92)	(92)		-	-	-
Payments											

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Repayment of borrowing		(15 300)							(20 400)	(20 400)	(20 400)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(15 386)	(4 339)	-	(92)	(92)	(92)	-	(20 400)	(20 400)	(20 400)
NET INCREASE/ (DECREASE) IN CASH HELD		44 921	(375 985)	-	(25 682)	(12 035)	(12 035)	-	7 857	5 080	9 495
Cash/cash equivalents at the year begin:	2	17 038			9 525	54 759	54 759		54 987	62 844	67 925
Cash/cash equivalents at the year end:	2	61 959	(375 985)	-	(16 157)	42 724	42 724	-	62 844	67 925	77 420

NOTES

- The budgeted cash flow statement is the first measurement in determining if the budget is funded, It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
- Cash and cash equivalents totals R66,9 million as at the end of the 2021/22 financial year

4.8. CASH BACKED RESERVES/ACCUMULATED SURPLUSES

LIM334 Ba-Phalaborwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash and investments available											
Cash/cash equivalents at the year end	1	61 959	(375 985)	–	(16 157)	42 724	42 724	–	66 970	72 050	81 546
Other current investments > 90 days		(54 149)	464 373	–	53 804	35 569	35 569	–	(27 629)	(30 939)	(40 434)
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		7 810	88 388	–	37 647	78 293	78 293	–	39 341	41 111	41 111
Application of cash and investments											
Unspent conditional transfers		–	13 769	–	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	258 540	175 382	–	(19 305)	26 088	26 088	–	(129 944)	(141 642)	(134 004)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		258 540	189 151	–	(19 305)	26 088	26 088	–	(129 944)	(141 642)	(134 004)
Surplus(shortfall)		(250 730)	(100 763)	–	56 952	52 205	52 205	–	169 284	182 753	175 115

NOTES

- As part of the budgeting and planning guidelines that informed the compilation of the 2021/22 MTREF the end objective of the medium-term framework was to ensure the budget is funded as per section 18 of the MFMA.

4.9. ASSET MANAGEMENT

LIM334 Ba-Phalaborwa - Table A9 Asset Management

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CAPITAL EXPENDITURE										
Total New Assets	1	61 151	102 719	-	75 358	75 358	75 358	84 212	87 929	91 614
<i>Roads Infrastructure</i>		50 594	43 644	-	46 278	46 278	46 278	48 175	50 295	52 558
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	5 661	-	6 660	6 660	6 660	6 933	7 238	7 563
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		50 594	49 305	-	52 938	52 938	52 938	55 108	57 533	60 122
Community Facilities		-	33 043	-	8 251	8 251	8 251	8 589	8 967	9 370
Sport and Recreation Facilities		7 328	394	-	-	-	-	-	-	-
Community Assets		7 328	33 436	-	8 251	8 251	8 251	8 589	8 967	9 370
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	8 238	-	-	1 574	1 574	1 647	1 723	1 723
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	8 238	-	-	1 574	1 574	1 647	1 723	1 723
Biological or Cultivated Assets		64	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	1 574	1 574	4 917	5 133	5 364
Intangible Assets		-	-	-	-	1 574	1 574	4 917	5 133	5 364
Computer Equipment		294	3 913	-	4 723	2 362	2 362	4 917	5 133	5 364
Furniture and Office Equipment		701	4 625	-	4 723	2 362	2 362	2 470	2 584	2 584
Machinery and Equipment		177	3 202	-	4 723	4 723	4 723	4 917	5 133	5 364
Transport Assets		1 601	-	-	-	1 574	1 574	1 647	1 723	1 723
Land		391	-	-	-	-	-	-	-	-

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Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	-	-	-	-	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	6	-	-	-	-	-	-	-	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-

Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	61 151	102 719	-	75 358	75 358	75 358	84 212	87 929	91 614
Roads Infrastructure		50 594	43 644	-	46 278	46 278	46 278	48 175	50 295	52 558
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	5 661	-	6 660	6 660	6 660	6 933	7 238	7 563
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		50 594	49 305	-	52 938	52 938	52 938	55 108	57 533	60 122
Community Facilities		-	33 043	-	8 251	8 251	8 251	8 589	8 967	9 370

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Sport and Recreation Facilities		7 328	394	-	-	-	-	-	-	-
Community Assets		7 328	33 436	-	8 251	8 251	8 251	8 589	8 967	9 370
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	8 238	-	-	1 574	1 574	1 647	1 723	1 723
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	8 238	-	-	1 574	1 574	1 647	1 723	1 723
Biological or Cultivated Assets		64	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	1 574	1 574	4 917	5 133	5 364
Intangible Assets		-	-	-	-	1 574	1 574	4 917	5 133	5 364
Computer Equipment		294	3 913	-	4 723	2 362	2 362	4 917	5 133	5 364
Furniture and Office Equipment		701	4 625	-	4 723	2 362	2 362	2 470	2 584	2 584
Machinery and Equipment		177	3 202	-	4 723	4 723	4 723	4 917	5 133	5 364
Transport Assets		1 601	-	-	-	1 574	1 574	1 647	1 723	1 723
Land		391	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		61 151	102 719	-	75 358	75 358	75 358	84 212	87 929	91 614
ASSET REGISTER SUMMARY - PPE (WDV)	5	-	-	-	1 212 529	1 211 156	1 211 156	1 251 142	1 283 032	1 297 404
<i>Roads Infrastructure</i>					264 458	435 217	435 217	533 470	525 333	525 333
<i>Storm water Infrastructure</i>					57 314	-	-	0	0	14 372
<i>Electrical Infrastructure</i>					90 602	104 226	104 226	118 534	98 534	98 534
<i>Water Supply Infrastructure</i>					-	-	-	1 500	-	-
<i>Sanitation Infrastructure</i>					-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>					-	-	-	-	-	-
<i>Rail Infrastructure</i>					-	-	-	-	-	-
<i>Coastal Infrastructure</i>					-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>					-	-	-	-	-	-
Infrastructure		-	-	-	412 374	539 443	539 443	653 504	623 867	638 238
Community Assets					156 102	148 387	148 387	154 357	160 920	160 920
Heritage Assets					331	331	331	346	362	362
Investment properties					353 447	353 447	353 447	369 352	385 973	385 973

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Other Assets					256 403	154 803	154 803	51 272	89 370	89 370
Biological or Cultivated Assets					163	163	163	170	178	178
Intangible Assets					100	1 474	1 474	1 542	1 613	1 613
Computer Equipment					1 488	5 335	5 335	5 567	5 681	5 681
Furniture and Office Equipment					3 013	5 474	5 474	6 194	6 308	6 308
Machinery and Equipment					15 594	2 273	2 273	3 543	3 543	3 543
Transport Assets					13 514	27	27	5 294	5 219	5 219
Land					-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals					-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	-	-	-	1 212 529	1 211 156	1 211 156	1 251 142	1 283 032	1 297 404
EXPENDITURE OTHER ITEMS										
Depreciation	7	-	50 444	-	85 895	83 496	75 358	116 044	121 161	126 342
Repairs and Maintenance by Asset Class	3	-	50 444	-	75 358	75 358	75 358	84 212	87 929	91 614
<i>Roads Infrastructure</i>		-	-	-	-	-	-	9 716	10 144	10 600
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	15 308	15 981	16 700
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	3	4	4
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	25 027	26 129	27 304
Community Facilities		-	-	-	-	-	-	5 070	5 293	5 532
Sport and Recreation Facilities		-	-	-	10 537	8 137	-	7	8	8
Community Assets		-	-	-	10 537	8 137	-	5 077	5 301	5 539
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	8	8	9
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	8	8	9
Biological or Cultivated Assets		-	-	-	-	-	-	1	1	1
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-

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Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	1 718	1 794	1 875
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		-	50 444	-	85 895	83 496	75 358	116 044	121 161	126 342
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<i>R&M as a % of PPE</i>		0,0%	0,0%	0,0%	1,2%	1,0%	0,0%	3,6%	3,7%	3,8%
<i>Renewal and upgrading and R&M as a % of PPE</i>		0,0%	0,0%	0,0%	1,0%	1,0%	0,0%	3,0%	3,0%	3,0%

NOTES

- Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

4.10. BASIC SERVICE DELIVERY MEASUREMENT

LIM334 Ba-Phalaborwa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref	Basis of calculation	2001 Census	2007 Survey	2011 Censuses	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			131	127	151	151	151	151	151	151	151	151
Females aged 5 - 14			15		8	78	78	78	78	78	78	78
Males aged 5 - 14			15		7	73	73	73	73	73	73	73
Females aged 15 - 34			26		7	14	14	14	14	14	14	14
Males aged 15 - 34			24		8	23	23	23	23	23	23	23
Unemployment			36.0%	11.0%	37.4%	20	20	20	20	20	20	20
Monthly household income (no. of households)	1, 12											
No income												
R1 - R1 600			69.9%	54 960	63 891	63 891	63 891	63 891	63 891	63 891	63 891	63 891
R1 601 - R3 200			5.0%	13 467	14 672	56 476	56 476	56 476	56 476	56 476	56 476	56 476
R3 201 - R6 400			5.2%	5 893	6 632	6 632	6 632	6 632	6 632	6 632	6 632	6 632
R6 401 - R12 800			3.5%	3 678	5 268	5 268	5 268	5 268	5 268	5 268	5 268	5 268
R12 801 - R25 600			1.7%	3 123	5 375	5 357	5 357	5 357	5 357	5 357	5 357	5 357
R25 601 - R51 200			0.5%	2 090	3 746	3 746	3 746	3 746	3 746	3 746	3 746	3 746
R52 201 - R102 400			0.2%	587	920	920	920	920	920	920	920	920
R102 401 - R204 800			0.1%	18	177	177	177	177	177	177	177	177
R204 801 - R409 600			-	-	64	64	64	64	64	64	64	64
R409 601 - R819 200			-	-	78	78	78	78	78	78	78	78
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2											
Household/demographics (000)												

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Number of people in municipal area						151	151	151	151	151	151	151
Number of poor people in municipal area						64	64	64	64	64	64	64
Number of households in municipal area						41	41	41	41	41	41	41
Number of poor households in municipal area												
Definition of poor household (R per month)												
Housing statistics	3											
Formal						44 425						
Informal						148						
Total number of households						44 573	-	-	-	-	-	-
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector	5											
Total new housing dwellings							-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Detail on the provision of municipal services for A10

Total municipal services	Ref		2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	

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		Household service targets (000)							
		<u>Water:</u>							
		Piped water inside dwelling	15	15	15	15	15	15	15
		Piped water inside yard (but not in dwelling)	19	19	19	19	19	19	19
8		Using public tap (at least min.service level)	3 812	3 812	3 812	3 812	3 812	3 812	3 812
10		Other water supply (at least min.service level)	413	413	413	413	413	413	413
		<i>Minimum Service Level and Above sub-total</i>	4 259	4 259	4 259	4 259	4 259	4 259	4 259
9		Using public tap (< min.service level)	-	-	-	-	-	-	-
10		Other water supply (< min.service level)	234	234	234	234	234	234	234
		No water supply	2	2	2	2	2	2	2
		<i>Below Minimum Service Level sub-total</i>	236	236	236	236	236	236	236
		Total number of households	4 495	4 495	4 495	4 495	4 495	4 495	4 495
		<u>Sanitation/sewerage:</u>							
		Flush toilet (connected to sewerage)	16 638	16 638	16 638	16 638	16 638	16 638	16 638
		Flush toilet (with septic tank)	860	860	860	860	860	860	860
		Chemical toilet	424	424	424	424	424	424	424
		Pit toilet (ventilated)	6 718	6 718	6 718	6 718	6 718	6 718	6 718
		Other toilet provisions (> min.service level)	10 833	10 833	10 833	10 833	10 833	10 833	10 833
		<i>Minimum Service Level and Above sub-total</i>	35 473	35 473	35 473	35 473	35 473	35 473	35 473
		Bucket toilet	80	80	80	80	80	80	80
		Other toilet provisions (< min.service level)	864	864	864	864	864	864	864
		No toilet provisions	4 698	4 698	4 698	4 698	4 698	4 698	4 698
		<i>Below Minimum Service Level sub-total</i>	5 642	5 642	5 642	5 642	5 642	5 642	5 642
		Total number of households	41 115	41 115	41 115	41 115	41 115	41 115	41 115
		<u>Energy:</u>							
		Electricity (at least min.service level)	37 345	37 345	37 345	37 345	37 345	37 345	37 345
		Electricity - prepaid (min.service level)	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	37 345	37 345	37 345	37 345	37 345	37 345	37 345
		Electricity (< min.service level)	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-

		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
		Total number of households	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
		<u>Refuse:</u>								
		Removed at least once a week	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
		<i>Minimum Service Level and Above sub-total</i>	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
		Removed less frequently than once a week	257	257	257	257	257	257	257	257
		Using communal refuse dump	684	684	684	684	684	684	684	684
		Using own refuse dump	17 849	17 849	17 849	17 849	17 849	17 849	17 849	17 849
		Other rubbish disposal	327	327	327	327	327	327	327	327
		No rubbish disposal	1 933	1 933	1 933	1 933	1 933	1 933	1 933	1 933
		<i>Below Minimum Service Level sub-total</i>	21 050	21 050	21 050	21 050	21 050	21 050	21 050	21 050
		Total number of households	41 116	41 116	41 116	41 116	41 116	41 116	41 116	41 116
Municipal in-house services			2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework	
	Ref .		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22
		<u>Household service targets (000)</u>								
		<u>Water:</u>								
		Piped water inside dwelling	15	15	15	15	15	15	15	15
		Piped water inside yard (but not in dwelling)	19	19	19	19	19	19	19	19
8		Using public tap (at least min.service level)	3 812	3 812	3 812	3 812	3 812	3 812	3 812	3 812
10		Other water supply (at least min.service level)	413	413	413	413	413	413	413	413
		<i>Minimum Service Level and Above sub-total</i>	4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259
9		Using public tap (< min.service level)								
10		Other water supply (< min.service level)	234	234	234	234	234	234	234	234
		No water supply	2	2	2	2	2	2	2	2
		<i>Below Minimum Service Level sub-total</i>	236	236	236	236	236	236	236	236
		Total number of households	4 495	4 495	4 495	4 495	4 495	4 495	4 495	4 495
		<u>Sanitation/sewerage:</u>								
		Flush toilet (connected to sewerage)	16 638	16 638	16 638	16 638	16 638	16 638	16 638	16 638

Flush toilet (with septic tank)	860	860	860	860	860	860	860	860	860
Chemical toilet	424	424	424	424	424	424	424	424	424
Pit toilet (ventilated)	6 718	6 718	6 718	6 718	6 718	6 718	6 718	6 718	6 718
Other toilet provisions (> min.service level)	10 833	10 833	10 833	10 833	10 833	10 833	10 833	10 833	10 833
<i>Minimum Service Level and Above sub-total</i>	35 473	35 473	35 473	35 473	35 473	35 473	35 473	35 473	35 473
Bucket toilet	80	80	80	80	80	80	80	80	80
Other toilet provisions (< min.service level)	864	864	864	864	864	864	864	864	864
No toilet provisions	4 698	4 698	4 698	4 698	4 698	4 698	4 698	4 698	4 698
<i>Below Minimum Service Level sub-total</i>	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642
Total number of households	41 115	41 115	41 115	41 115	41 115	41 115	41 115	41 115	41 115
<u>Energy:</u>									
Electricity (at least min.service level)	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
Other energy sources									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
<u>Refuse:</u>									
Removed at least once a week	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
<i>Minimum Service Level and Above sub-total</i>	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
Removed less frequently than once a week	257	257	257	257	257	257	257	257	257
Using communal refuse dump	684	684	684	684	684	684	684	684	684
Using own refuse dump	17 849	17 849	17 849	17 849	17 849	17 849	17 849	17 849	17 849
Other rubbish disposal	327	327	327	327	327	327	327	327	327
No rubbish disposal	1 933	1 933	1 933	1 933	1 933	1 933	1 933	1 933	1 933
<i>Below Minimum Service Level sub-total</i>	21 050	21 050	21 050	21 050	21 050	21 050	21 050	21 050	21 050
Total number of households	41 116	41 116	41 116	41 116	41 116	41 116	41 116	41 116	41 116

PART TWO

ANNUAL BUDGET SUPPORTING INFORMATION

5.OVERVIEW OF ANNUAL BUDGET

5.1 Schedule of key deadlines relating to budget process

1. IDP, Budget, PMS and MPAC Calendar for 2020-21

The IDP, Budget, PMS and MPAC calendar presents the activities that will be undertaken by both the District Municipality and Ba-Phalaborwa Municipality during the 2020/21 financial year. The activities will culminate in the adoption of the 2021/22 IDP and Budget both Mopani District Municipality and Ba-Phalaborwa Municipality.

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
IDP				
July 2020	Preparatory Phase <ul style="list-style-type: none"> • IDP, Budget & PMS Operational Meeting (IDP Framework & Process Plan) • IDP, Budget & PMS Technical Meeting (IDP Framework & Process Plan) • IDP, Budget & PMS Steering Committee Meeting (Framework & Process Plan) • Mayor tables 	Planning and Development <ul style="list-style-type: none"> • Senior Manager Planning and Development • Manager Strategic Planning 	<ul style="list-style-type: none"> • 23/07/2020 • 24/07/2020 • 24/07/2020 • 31/07/2020 	31 July 2020

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	IDP/Budget/PMS/MPAC Framework & Process Plan in (Special Council)			
Budget and mSCOA				
	<ul style="list-style-type: none"> Establish Departmental Budget Committees (include councillors & officials). 	Budget and Treasury <ul style="list-style-type: none"> CFO Manager Budget 	<ul style="list-style-type: none"> 30/07/2020 – 05/09/2020 	
PMS				
	<ul style="list-style-type: none"> Compilation of 2019/20 4th quarterly report Conclude 2020/21 annual performance agreements Submit final approved SDBIP 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning 	<ul style="list-style-type: none"> 03/07/2020 - 17/07/2020 03/07/2020 – 24/07/2020 31/07/2020 	
MPAC				
	<ul style="list-style-type: none"> MPAC Framework and Process Plan. Consideration of SDBIP for fourth quarter. Report on SCM-disciplinary matters related to MFMA Monthly budget statements. MPAC and Audit 	Office of Municipal Manager <ul style="list-style-type: none"> MPAC Researcher 	<ul style="list-style-type: none"> 22/07/2020 27/07/2020 29/07/2020 31/07/2020 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	committee Quarterly meeting/ report on functioning of AC <ul style="list-style-type: none"> Final Work Programme presented to Council. 		<ul style="list-style-type: none"> 30/07/2020 	
IDP				
August 2020	Analysis Phase	Planning and Development		28 August 2020
	<ul style="list-style-type: none"> Data collection (ward-based planning) Data analysis and interpretation Community Satisfaction Survey 	<ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning 	<ul style="list-style-type: none"> 03/08/2020 – 30/09/2020 03/08/2020 – 30/09/2020 03/08/2020–30/09/2020 	
Budget and mSCOA				
	<ul style="list-style-type: none"> 2019/20 internal analysis of financial and non-financial performance. Determine financial position and assess financial capacity against future strategies. mSCOA Operational Meeting mSCOA Operational 	Budget and Treasury <ul style="list-style-type: none"> CFO Manager Budget 	<ul style="list-style-type: none"> 30/08/2020 25 /08/2020 28/08/2020 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	Meeting			
PMS				
	<ul style="list-style-type: none"> 2019/20 IDP implementation feedback: Fourth Quarter Mayoral Imbizo Make public the 2020/21 SDBIP Make public 2020/21 annual performance agreements and ensure that copies are submitted to Council and MEC:CoGHSTA Place 2020/21 annual performance agreements on the municipal website. Individual performance assessments 2019/20 Annual 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning Office of Municipal Manager (Mayoral Imbizo) <ul style="list-style-type: none"> Manager in the office of the Municipal Manager Senior Public Participation Officer 	<ul style="list-style-type: none"> 03/08/2020 – 30/08/2020 14/08/2020 15/08/2020 14/08/2020 03/08/2020 – 31/08/2020 	
MPAC				
	<ul style="list-style-type: none"> Committee meeting. MPAC District wide session Monthly budget statements 	Office of Municipal Manager <ul style="list-style-type: none"> MPAC Researcher 	<ul style="list-style-type: none"> 18/08/2020 21-24/08/2020 26-28/08/2020 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Annual performance plan prepared Performance agreements signed by MM & section 56 officials. Annual financial statements to be submitted to AG Declaration forms completed and updated by Cllrs and Staff. Probing 4th quarter performance report. Public hearing on the fourth quarter performance report. 		<ul style="list-style-type: none"> 31/08/2020 	
Risk Management				
	<ul style="list-style-type: none"> Risk Management Committee (Fourth Quarter Risk Management Report) 	Office of Municipal Manager <ul style="list-style-type: none"> Manager Risk Management 	<ul style="list-style-type: none"> 10/08/2020 	
IDP				
September 2020	Analysis Phase	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic 	<ul style="list-style-type: none"> 03/08/2020 – 30/09/2020 03/08/2020 – 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Community Satisfaction Survey 	Planning	30/09/2020 <ul style="list-style-type: none"> 03/08/2020–30/09/2020 	
Budget and mSCOA				
	<ul style="list-style-type: none"> Circulate budget schedules to all departments Consolidate draft core departments business plans & budgets Review resources frames and financial strategies mSCOA Operational Meeting mSCOA Operational Meeting 	Budget and Treasury <ul style="list-style-type: none"> CFO Manager Budget 	<ul style="list-style-type: none"> 27/09/2020 – 10/10/2020 09/09/2020 – 16/09/2020 27/09/2020 – 04/11/2020 21/09/2020 25/09/2020 	
PMS				
	<ul style="list-style-type: none"> Individual performance assessment report 2019/20 Annual Submission of Final 2019/20 departmental annual reports 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning 	<ul style="list-style-type: none"> 10/09/2020 21/09/2020 	
MPAC				
	<ul style="list-style-type: none"> District Technical Meeting 4th Quarter Individual Performance Assessment 	Office of Municipal Manager <ul style="list-style-type: none"> MPAC Researcher 	<ul style="list-style-type: none"> 10/09/2020 07/09/2020 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	Report <ul style="list-style-type: none"> Monthly budget statements 		<ul style="list-style-type: none"> 25 /09/2020 	
IDP				
October 2020	Analysis Phase <ul style="list-style-type: none"> IDP, Budget & PMS Operational Meeting (Analysis Phase) IDP, Budget & PMS Technical Meeting (Analysis Phase) IDP, Budget & PMS Steering Meeting (Analysis Phase) IDP, Budget & PMS Rep Forum (Analysis Phase) 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning 	<ul style="list-style-type: none"> 02/10/2020 03/10/2020 12/10/2020 21/10/2020 	
Budget and mSCOA				
	<ul style="list-style-type: none"> Commence preparation for the 2020/21 departmental operational plans and service delivery and budget implementation plan aligned to strategic priorities in IDP and inputs from other stakeholders including government and bulk service providers (and NERSA) 	Budget and Treasury <ul style="list-style-type: none"> CFO Manager Budget 	<ul style="list-style-type: none"> 15-16/10/2020 14/10/2020 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> • Submission of departmental adjustment budgets • Departmental budgets inputs for 2021/22 • mSCOA Operational Meeting • mSCOA Operational Meeting 		<ul style="list-style-type: none"> • 15/10/2020 • 19/10/2020 • 23/09/2020 	
PMS				
	<ul style="list-style-type: none"> • Continuation of preparations for 2019/20 annual report utilizing financial and non-financial information first reviewed as part of budget and IDP analysis • Compilation of 2020/21 first quarter institutional performance report. 	Planning and Development <ul style="list-style-type: none"> • Senior Manager Planning and Development • Manager Strategic Planning 	<ul style="list-style-type: none"> • 08/10/2020 – 30/10/2020 • 08/10/2020 – 30/10/2020 	
MPAC				
	<ul style="list-style-type: none"> • Consolidated AFS submitted to AG • SDBIP for first quarter consideration • Project Visit • Report on 	Office of Municipal Manager <ul style="list-style-type: none"> • MPAC Researcher 	<ul style="list-style-type: none"> • 05/10/2020 • 12/10/2020 • 15/10/2020 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> SCM/disciplinary matters related to MFMA Monthly budget statements MPAC Strategic Planning session 		<ul style="list-style-type: none"> 19/10/2020 28-30/10/2020 	
Budget and mSCOA				
November 2020	<ul style="list-style-type: none"> Community and stakeholder consultation process, review inputs, financial models, assess impacts on tariffs and charges and consider funding decisions including borrowing. Adjust estimates based on plans and resources. Commence consultation on the proposed tariffs. Check the tariff submission date and align. Draft five year Financial Plan mSCOA Operational Meeting mSCOA Operational Meeting 	Budget and Treasury <ul style="list-style-type: none"> CFO Manager Budget 	<ul style="list-style-type: none"> 06/11/2020–29/11/2020 06/11/2020 – 29/11/2020 06/11/2020 29/11/2020 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	PMS			
	<ul style="list-style-type: none"> • Mayoral Imbizo on first quarter performance 	Office of Municipal Manager <ul style="list-style-type: none"> • Manager in the office of the Municipal Manager 	<ul style="list-style-type: none"> • 11/11/2020–20/11/2020 	
	MPAC			
	<ul style="list-style-type: none"> • Probe 1st Quarter Performance report. • Monthly budget statements • Technical Committee meeting • Public hearing on the 1st Quarter performance report. • MPAC District forum meeting 	Office of Municipal Manager <ul style="list-style-type: none"> • MPAC Researcher 	<ul style="list-style-type: none"> • 10/11/2020 • 23/11/2020 • 26/11/2020 • 29/11/2020 	
	Risk Management			
	<ul style="list-style-type: none"> • Risk Management Committee (2020/21 First Quarter Risk Management Report) 	Office of Municipal Manager <ul style="list-style-type: none"> • Manager Risk Management 	<ul style="list-style-type: none"> • 06/11/2020 	
	IDP			
December 2020	Strategies Phase <ul style="list-style-type: none"> • Strategic Session 	Planning and Development <ul style="list-style-type: none"> • Senior Manager 	<ul style="list-style-type: none"> • 30/11/2020 – 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
		Planning and Development <ul style="list-style-type: none"> • Manager Strategic Planning 	04/12/2020	
PMS				
	<ul style="list-style-type: none"> • Finalize the draft annual report incorporating financial and non financial information on performance, audit reports and annual financial statements 	Planning and Development <ul style="list-style-type: none"> • Senior Manager Planning and Development • Manager Strategic Planning 	<ul style="list-style-type: none"> • 18/12/2020 	
MPAC				
	<ul style="list-style-type: none"> • Develop schedule for considering the 2019/20 Annual Report 	Office of Municipal Manager <ul style="list-style-type: none"> • MPAC Researcher 	<ul style="list-style-type: none"> • 08 /12/2020 	
Budget and mSCOA				
	<ul style="list-style-type: none"> • Finalise the 2020/21 inputs from bulk resource providers (and NERSA) and agree on proposed price increase. (Align after submission of proposed tariffs 	Budget and Treasury <ul style="list-style-type: none"> • CFO • Manager Budget 	<ul style="list-style-type: none"> • 04/12/2020 – 11/12/2020 • 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
Budget and mSCOA				
January 2021	<ul style="list-style-type: none"> • Mid-year Budget engagement session (Provincial Treasury) • Mid-Year Performance Assessment and recommend and adjustment budget, if necessary. • Incorporate priorities from the President's State of the Nation Address, National Treasury and SALGA for further budget consideration. • Review all aspects of the 2020/21 budget including any unforeseen and unavoidable expenditure in light of need for an adjustment budget. • mSCOA Operational Meeting • mSCOA Operational Meeting 	Budget and Treasury <ul style="list-style-type: none"> • CFO • Manager Budget 	<ul style="list-style-type: none"> • 24/01/2021 • 27/01/2021 • 21/01/2021–23/01/2021 • 09/01/2021–23/01/2021 • 25/01/2021 • 28/01/2021 	
PMS				
	<ul style="list-style-type: none"> • Compilation of 2020/21 Mid-year report • Mayor tables 2019/20 	Planning and Development <ul style="list-style-type: none"> • Senior 	<ul style="list-style-type: none"> • 04/01/2021 • 24/01/2021 	–

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<p>annual report to council</p> <ul style="list-style-type: none"> • Make public the 2019/20 annual report and invite comments from local community, submit report to Auditor-General, Provincial Treasury & CoGHSTA • Consider monthly & mid-year reports for the period ended 31 December 2020. • Review implementation of budget and service delivery plan (SDBIP), identify problems and amend or recommend appropriate amendments. Submit report to council and make public any amendments to the SDBIP by the end of January 2020 to Council the status of next three year budget, 2019/20 annual report (including AFS & audit report) and summarizes overall findings of 2019/20 annual performance report. 	<p>Manager Planning and Development</p> <ul style="list-style-type: none"> • Manager Strategic Planning 	<ul style="list-style-type: none"> • 29/01/2021 • 29/01/2021 • 29/01/2021 • 25/01/2021 • 25/01/2021 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	MPAC			
	<ul style="list-style-type: none"> • MPAC and Audit committee Quarterly meeting • Mid-year report and budget of council • AFS returned from A-G Matters raised by A-G. • Report on disciplinary matters related to MFMA/Report on SCM • Monthly budget statement's • Report in functioning of AC. 	Office of Municipal Manager <ul style="list-style-type: none"> • MPAC Researcher 	<ul style="list-style-type: none"> • 15-29/01/2021 	
	IDP			
February 2021	Strategies, Projects, Integration Phase <ul style="list-style-type: none"> • IDP, Budget & PMS Operational meeting (Strategies, Projects prioritisation and Sector plans) 	Planning and Development <ul style="list-style-type: none"> • Senior Manager Planning and Development • Manager Strategic Planning 	<ul style="list-style-type: none"> • 05/02/2021 • 09/02/2021 	28 February 2021

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> • IDP, Budget & PMS Technical meeting (Strategies, Projects prioritisation and Sector plans) • IDP, Budget & PMS Steering meeting (Strategies, Projects prioritisation and Sector plans) • IDP, Budget & PMS Representative Forum (strategies, Projects prioritisation and Sector plans). 		<ul style="list-style-type: none"> • 12/02/2021 • 19/02/2021 	
Budget and mSCOA				
	<ul style="list-style-type: none"> • Incorporate directives from the National budget and Provincial and National allocations to municipalities into budget. • Finalise the draft 2021/22 detailed operating & capital budgets in the prescribed formats incorporating National and Provincial budget allocations, integrate and 	Budget and Treasury <ul style="list-style-type: none"> • CFO • Manager Budget 	<ul style="list-style-type: none"> • 06/02/2021 • 27/02/2021 • 05/02/2021 • 12/02/2021 	-

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	align to IDP documentation and draft SDBIP, finalise budget policies including tariff policy. <ul style="list-style-type: none"> • Tabling and approval of an adjustments budget (if necessary) • MSCOA Operational meeting • MSCOA Technical meeting 		<ul style="list-style-type: none"> • 26/02/2021 • 12/02/2021 • 26/02/2021 	
PMS				
	<ul style="list-style-type: none"> • Individual Performance Assessments 2020/21 Mid-year • Place 2019/20 annual report on the municipal website • Mayoral Imbizo 	Planning and Development <ul style="list-style-type: none"> • Senior Manager Planning and Development • Manager Strategic Planning Office of Municipal Manager (Moyoral Imbizo) <ul style="list-style-type: none"> • Manager in the office of the Municipal Manager 	<ul style="list-style-type: none"> • 01/02/2021 – 19/02/2021 • 03/02/2021 • 01/02/2021 – 12/02/2021 	-
MPAC				

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Considering the 2019/20 annual report Public Participation on the draft Annual Report MPAC Working Session for probing annual report MPAC/AG meeting Consider the 2020/21 Mid-Year Report Monthly budget statements Visit projects Public Hearing on 2019/20 Mid- Year report Visit to Scopa 	Office of Municipal Manager <ul style="list-style-type: none"> MPAC Researcher 	<ul style="list-style-type: none"> 12/02/2021 17-19/02/2021 23/02/2021 25/02/2021 01/02/2021 19/02/2021 05/02/2021 	
Risk Management				
	<ul style="list-style-type: none"> Risk Management Committee (2020/21 Second Quarter Risk Management Report) 	Office of Municipal Manager <ul style="list-style-type: none"> Manager Risk Management 	<ul style="list-style-type: none"> 05/02/2021 	
IDP				
March 2021	Approval Phase (Draft IDP)	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development 	<ul style="list-style-type: none"> 05/03/2021 	31 March 2021

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	PMS) <ul style="list-style-type: none"> • IDP, Budget & PMS Technical meeting (Draft 2021/22 IDP, Budget & PMS) • IDP, Budget & PMS Steering meeting (Draft 2021/22 IDP, Budget & PMS) • IDP, Budget & PMS Representative Forum (Draft 2021/22 IDP, Budget & PMS) • Mayor table Draft IDP, Budget & PMS for adoption by Council. • Publication of the IDP, Budget & PMS Public Participation schedule 	<ul style="list-style-type: none"> • Manager Strategic Planning 	<ul style="list-style-type: none"> • 09/03/2021 • 11/03/2021 • 15/03/2021 • 28/03/2021 • 28/03/2021 	
Budget and mSCOA				
	<ul style="list-style-type: none"> • Consolidation of Draft 2021/22 annual budget. • Incorporate changes in prices for bulk resources and finalise tariff proposals for all charges. • Distribute all budget documentation prior to meeting at which budget is 	Budget and Treasury <ul style="list-style-type: none"> • CFO • Manager Budget 	<ul style="list-style-type: none"> • 05/03/2021 • 12/03/2021 • 18/03/2021 • 26/03/2021 	-

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> to be tabled. Table in Council the 2021/22 annual budget & all supporting documents. Submit the 2020/21 approved adjustments budget to the Provincial & National Treasury & any other affected organ of state (10 days after approval.) mSCOA Operational Meeting mSCOA Operational Meeting 		<ul style="list-style-type: none"> 31/03/2021 14/03/2021 18/03/2021 18/03/2021 	
PMS				
	<ul style="list-style-type: none"> Compile Individual performance assessment report (2020/21 Mid -Year Quarter) Council adopts the 2019/20 annual report with the comments of the oversight committee. Submit draft 2021/22 SDBIP to the Mayor Submit draft 2021/22 annual performance 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning 	<ul style="list-style-type: none"> 15/03/2021 29/03/2021 27/03/2021 27/03/2021 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	agreements to the Mayor			
MPAC				
	<ul style="list-style-type: none"> Public hearing on the 2019/20 Annual Report District technical meeting Oversight report preparation Monthly budget statements Submit Oversight Report and Annual Report to Council 	Office of Municipal Manager <ul style="list-style-type: none"> MPAC Researcher 	<ul style="list-style-type: none"> 23/03/2021 11/03/2021 25-30 /03/2021 31/03/2021 	
IDP				
April 2021	Approval Phase (Draft IDP cont) <ul style="list-style-type: none"> Consultations on tabled Draft 2021/22 IDP, Budget & PMS 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning Office of Municipal Manager <ul style="list-style-type: none"> Manager in the office of the Municipal Manager Senior Officer 	<ul style="list-style-type: none"> 01/04/2021–30/04/2021 	30 April 2021

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
		Public Participation		
Risk Management				
	<ul style="list-style-type: none"> Strategic Risk Assessment – Develop 2021/22 Strategic Register 	Office of Municipal Manager <ul style="list-style-type: none"> Manager Risk Management 	<ul style="list-style-type: none"> 17/03/2021 	
Budget and mSCOA				
	<ul style="list-style-type: none"> Make public the 2021/22 tabled annual budget & accompanying budget documentation, invite the community to submit representations and submit to Provincial & National Treasury and other affected organs of state. Consultation on tabled budget, publicise and conduct public hearings and meetings within wards. mSCOA Operational Meeting mSCOA Operational Meeting 	Budget and Treasury <ul style="list-style-type: none"> CFO Manager Budget 	<ul style="list-style-type: none"> 09/04/2021 – 23/04/2021 13/04/2021 – 23/04/2021 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
PMS				
	<ul style="list-style-type: none"> • Submit the 2019/20 Annual Report & Oversight Report to Provincial Treasury, CoGHSTA, AG and Legislature. • Make public the 2019/20 oversight report • Submission of third quarter departmental performance report 	Planning and Development <ul style="list-style-type: none"> • Senior Manager Planning and Development • Manager Strategic Planning 	<ul style="list-style-type: none"> • 09/04/2021 • 12/04/2021 • 12/04/2021 	
MPAC				
	<ul style="list-style-type: none"> • Oversight report made public • Consider the 2020/21 Draft SDBIP for third quarter • Report on SCM • Report on disciplinary matters related to MFMA • Monthly budget statements • MPAC and Audit committee Quarterly meeting 	Office of Municipal Manager <ul style="list-style-type: none"> • MPAC Researcher 	<ul style="list-style-type: none"> • 12-29/04/2021 • 29/04/2021 	
IDP				

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
May 2021	Approval Phase (Final IDP) <ul style="list-style-type: none"> • IDP, Budget & PMS Operational Teams (Analysis & integration of public comments) • IDP, Budget & PMS Technical meeting (Analysis & integration of public comments) • IDP, Budget & PMS Steering meeting (analysis & integration of public comments) • IDP, Budget & PMS Representative meeting (analysis & integration of public comments) • Mayor tables Final 2021/22 IDP, Budget & PMS for final approval/adoption 	Planning and Development <ul style="list-style-type: none"> • Senior Manager Planning and Development • Manager Strategic Planning 	<ul style="list-style-type: none"> • 06/05/2021 • 08/05/2021 • 13/05/2021 • 15/05/2021 • 27/05/2021 	31 May 2021
Budget and mSCOA				
	<ul style="list-style-type: none"> • Draft Benchmark exercise 2020/21 • Consider the views of the community and other stakeholders on the 2021/22 budget. 	Budget and Treasury <ul style="list-style-type: none"> • CFO • Manager Budget 	<ul style="list-style-type: none"> • 13-18/05/2021 • 14/05/2021–18/05/2021 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Respond to submissions received & if necessary revise the budget and table amendments for council consideration. mSCOA Operational Meeting mSCOA Operational Meeting 		<ul style="list-style-type: none"> 14/05/2021 – 18/05/2021 	
PMS				
	<ul style="list-style-type: none"> Approve the 2021/22 SDBIP- final date under legislation 28 July 2020 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning 	<ul style="list-style-type: none"> 31/05/2021 	
MPAC				
	<ul style="list-style-type: none"> MPAC Technical committee meeting. MPAC District forum meeting Consider the Draft IDP, Budget and PMS Consider third Quarter report Monthly budget statements 	Office of Municipal Manager <ul style="list-style-type: none"> MPAC Researcher 	<ul style="list-style-type: none"> 10/05/2021 12/05/2021 25/05/2021 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> Probing and public hearing on third Quarter Institutional Performance Report. 			
Risk Management				
	<ul style="list-style-type: none"> Risk Management Committee (Third Quarter Risk Management Report and the Draft Strategic Risk Register) Council adopts the Strategic Risk Register 	Office of Municipal Manager <ul style="list-style-type: none"> Manager Risk Management 	<ul style="list-style-type: none"> 17/05/2021 27/05/2021 	
IDP				
June 2021	<ul style="list-style-type: none"> Public Notice on the adoption of IDP, Budget & PMS Submission of the Final Approved IDP to the MEC for Local Government & Housing 	Planning and Development <ul style="list-style-type: none"> Senior Manager Planning and Development Manager Strategic Planning 	<ul style="list-style-type: none"> 11/06/2021 12/06/2021 	30 June 2021
Budget				
	<ul style="list-style-type: none"> Submit approved IDP/Budget to National & Provincial Treasury, CoGHSTA and District (10 	Budget and Treasury <ul style="list-style-type: none"> CFO Manager Budget 	<ul style="list-style-type: none"> 12/06/2021 	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	working days after approval) <ul style="list-style-type: none"> • mSCOA Operational Meeting • mSCOA Operational Meeting 			
MPAC				
	<ul style="list-style-type: none"> • Monthly budget statements • Consider the alignment of final IDP, Budget, PMS and MPAC Work Programme • District forum meeting 	Office of Municipal Manager <ul style="list-style-type: none"> • MPAC Researcher 	<ul style="list-style-type: none"> • 1-3/6/2021 • 22/06/2021 	

6. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

6.1 VISION OF THE MUNICIPALITY

The vision was therefore revised as follows:

“Provision Of Quality Services For Community Well-Being And Tourism Development”

6.2 FIVE YEAR STRATEGIC FOCUS AREA

Good governance and institutional excellence: The learning and growth perspective entails skills development and capacitating of employees. Employees are the foundation of the municipality; if employees are skilled and capacitated they will improve the ways they work and both service delivery and individual performance will improve. This perspective will also include leadership, financial and management training. This objective will address NSDP priority area “Effective administration and governance structure.”

Provide, maintain and upgrade municipal assets and services: The core function of the municipality is to provide access to services. Ba-Phalaborwa experiences the following challenges as mentioned under the binding constraints in the strategic alignment and which is directly linked to the NSDP and PGDS: Infrastructure development, poor maintenance plans and infrastructure development plans. If these are not addressed, the municipality will not be able to provide sustainable services to the community and investment and economic growth in the municipal area will be challenged. The infrastructure master plan such as Electricity, roads and water master plans to be developed as a matter of urgency to unlock gaps of the challenges of the infrastructure.

Environmental sustainability: PGDS strategic objective deals with environmental sustainability and climate change. A priority mentioned in the PGDS is that all municipalities have to have environmental management plans. Also mentioned are waste

management plans, recycling of waste and water and alternative energy plan. Ba-Phalaborwa plays a leading role in the achievement of this objective as mentioned under NSDP and PGDS priorities.

Develop effective and sustainable stakeholder relationships and partnerships: With the small revenue base it is crucial that partnerships be formed and stakeholder relationships built to ensure cooperation and development of Ba-Phalaborwa and its community. Ba-Phalaborwa has established strategic relationships with the mines, Phalaborwa Foundation and DBSA. Stakeholder management, however, is not structured.

Facilitate local economic growth and provide for mobility and access: The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's location has established it as developmental and economic nodes in tourism, mining, agriculture and a service node.

Become financially viable: To be sustainable, it is necessary for the municipality to increase its revenue base through expanding its collection points, partnership and investment in the area. Again, investment will only be achieved if the necessary infrastructure is provided and therefore maintenance, upgrading and replacement of infrastructure is of utmost importance for the municipality.

Ensure community well-being; Community well-being does not only have to do with provision of services, but also deals with priorities such as HIV/Aids, education, health, safety and security and literacy. Ba-Phalaborwa strives, together with its stakeholders and partnerships to achieve on all these priorities to ensure healthy and sustained community.

6.3 ALIGNMENT OF IDP WITH NATIONAL AND PROVINCIAL GOVERNMENT

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Economic	Financial	1. Speed up economic growth and transform the economy to create decent work and sustainable livelihoods.			1. Ensuring more inclusive economic growth, decent work and sustainable livelihoods	3. Implement the community work programme and cooperatives supported	1: Contribute to building a Developmental State in National, Provincial and Local Government that is efficient, effective and responsive (Enhance the municipal contribution to job creation and sustainable livelihoods through Local Economic Development)	Local Economic Development	An economy that will create more jobs An inclusive and integrated rural economy	Promotion of the local economy
Social Infrastructure	Community Satisfaction	5. Improve the health profile of society	5. Fostering Development Partnerships, Social Cohesion and community mobilisation	5. Strengthen partnerships between local government, communities and civil society	4. Access to quality education			Basic Service Delivery	Improving the quality of education, training and innovation	Integrate social development and services for sustainability
Social Infrastructure	Community Satisfaction				5. Improved health care			Basic Service Delivery	Quality health care for all	Integrate social development and services for

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
										sustainability
Social Infrastructure	Community Satisfaction	6. Intensify the fight against crime and corruption			6. Fighting crime and corruption			Basic Service Delivery	Fighting corruption	Integrate social development and services for sustainability
Social Infrastructure	Community Satisfaction	7. Building of cohesive, caring and sustainable communities			8. Cohesive and sustained communities			Basic Service Delivery	An inclusive and integrated rural economy Transforming society and uniting the country	Integrate social development and services for sustainability
Social Infrastructure	Community Satisfaction		3. Accelerating service delivery and supporting the vulnerable		3. Rural development, food security and land reform			Basic Service Delivery	An inclusive and integrated rural economy	Provision of sustainable integrated infrastructure and services

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Technical Infrastructure	Institutional Processes		3. Accelerating service delivery and supporting the vulnerable			2. Improved access to basic services	3. Accelerating service delivery & supporting the vulnerable (Improve quantity & quality of municipal basic services to people in areas of access to water, sanitation, electricity, waste management, roads & disaster management)	Basic Service Delivery	Improving infrastructure	Provision of sustainable integrated infrastructure and services
Technical Infrastructure	Institutional Processes	2. Massive programmes to build economic and social infrastructure		1. Ensure that municipalities meet the basic needs of communities		1. Implement a differentiated approach to municipal financing, planning and support (Outcome 2 and 3)	1: Contribute to building a Developmental State in National, Provincial and Local Government (Implement a differentiated approach to municipal financing, planning and support)	Basic Service Delivery	Reforming public service Improving infrastructure	Provision of sustainable integrated infrastructure and services
Technical Infrastructure	Institutional Processes		3. Accelerating service delivery		2. Provision of economic and social infrastructure			Basic Service Delivery	Improving infrastructure	Provision of sustainable integrated

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
			and supporting the vulnerable							d infrastructure and services
Technical Infrastructure	Institutional Processes	3. Comprehensive rural development strategy linked to land and agrarian reform and food security						Basic Service Delivery	Improving infrastructure An inclusive and integrated rural economy	Provision of sustainable integrated infrastructure and services
Technical Infrastructure	Institutional Processes	9. Sustainable resource management and use			9. Sustainable resource management and use			Basic Service Delivery	Transition to a low-carbon economy	Sustain the environment
Governance and Administration	Institutional Processes					6: Improved municipal financial and administrative capacity	2: Strengthen Accountability and Clean Government (Develop a coherent and cohesive system of governance and a more equitable intergovernmental fiscal system)	Municipal Financial Viability and Management	Reforming the public service	Improve financial viability
Governance and Administration	Institutional Processes		4. Improving the Developmental Capability of the Institution			5. Deepened democracy through a refined ward committee model	3: Accelerating Service Delivery and supporting the Vulnerable (Deepen	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
			on of Traditional Leadership.				democracy through a refined ward committee model)			
Governance and Administration	Institutional Processes	3. Comprehensive rural development strategy linked to land and agrarian reform and food security			3. Rural development, food security and land reform	4. Actions supportive of human settlement outcomes	1: Contribute to building a Developmental State in National, Provincial and Local Government that is efficient, effective and responsive (Ensure the development and adoption of reliable and credible integrated Development Plans)	Municipal Transformation and Organisational Development	Reversing the spatial effect of apartheid	Facilitate sustainable development
Governance and Administration	Institutional Processes	10. Building of a developmental state including improving of public services and strengthening democratic institutions	1. Building the Developmental State in Provincial and Local Government that is efficient, effective and responsive	2. Build clean, responsive and accountable local government	10. A developmental state including improvement of public services	7. Single Window of coordination	1: Contribute to building a Developmental State in National, Provincial and Local Government (Create a single window of coordination for the support, monitoring and intervention	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
							in municipalities)			
Governance and Administration	Institutional Processes		2. Strengthen Accountability and Clean Government	3. Improve functionality, performance and professionalism in municipalities	9. Sustainable resource management and use	6. Improved administrative capacity	1: Contribute to building a Developmental State in National, Provincial and Local Government (Develop and strengthen a politically and administratively stable system of municipalities)	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation
Governance and Administration	Institutional Processes						2: Strengthen Accountability and Clean Government (Build and strengthen the administrative, institutional and financial capabilities of municipalities)	Good Governance and Public Participation Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Governance and Administration	Institutional Processes						2: Strengthen Accountability and Clean Government (Develop a coherent and cohesive system of governance and a more equitable intergovernmental fiscal system)	Good Governance and Public Participation	Reforming the public service	Good Corporate governance and Public Participation
Governance and Administration	Institutional Processes						2: Strengthen Accountability and Clean Government (Restore the institutional integrity of municipalities)	Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital
Governance and Administration	Institutional Processes			4.Improve national and provincial policy, support and oversight to local government					Reforming the public service	Good Corporate governance and Public Participation

Cluster	PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	OUTCOME 9	COGTA BUSINESS PLAN 2010/2011	STRATEGIC AGENDA KPA	NATIONAL DEVELOPMENT PLAN	BA-PHALABORWA
Governance and Administration	Institutional Processes	6. Intensify the fight against crime and corruption			6. Fighting crime and corruption		2: Strengthen Accountability and Clean Government (Uproot fraud, corruption, nepotism and all forms of maladministration affecting local government)	Good Governance and Public Participation	Fighting corruption	Advance good corporate governance
Governance and Administration	Institutional Processes	8. Pursuing African advancement and enhanced international cooperation			8. Creation of a better Africa and a better world				Reforming the public service	Advance good corporate governance
Governance and Administration	Learning and Growth	4. Strengthening of skills and human resource base						Municipal Transformation and Organisational Development	Reforming the public service	Attract, develop and retain best human capital

7. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

7.1 Key Financial Indicators and ratios

LIM334 Ba-Phalaborwa - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	7,2%	3,0%	0,0%	0,5%	0,5%	0,5%	4,4%	3,8%	3,7%	3,5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	11,9%	4,7%	0,0%	0,7%	0,7%	0,7%	0,8%	5,8%	5,5%	5,2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1,4	3,9	-	1,6	1,5	1,5	-	2,0	2,1	2,1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,4	3,9	-	1,6	1,5	1,5	-	2,0	2,1	2,1
Liquidity Ratio	Monetary Assets/Current Liabilities	0,0	0,3	-	0,2	0,3	0,3	-	0,2	0,2	0,2
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		55,4%	0,0%	0,0%	81,3%	68,0%	68,0%	0,0%	93,6%	92,2%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		55,4%	0,0%	0,0%	81,3%	68,0%	68,0%	0,0%	93,6%	92,2%	89,2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	11,6%	245,4%	0,0%	55,8%	52,2%	52,2%	0,0%	58,3%	57,5%	55,6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		455,4%	-46,6%	0,0%	-1252,6%	493,7%	493,7%	0,0%	208,6%	190,9%	168,7%
<u>Other Indicators</u>											

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Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated											
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated											
Employee costs	Employee costs/(Total Revenue - capital revenue)	0,0%	30,1%	0,0%	28,8%	27,7%	27,7%	0,0%	31,6%	31,6%	32,3%	
Remuneration	Total remuneration/(Total Revenue - capital revenue)	3,2%	2,9%	0,0%	27,7%	26,8%	26,8%		29,5%	29,8%	30,5%	
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0,0%	0,0%	0,0%	1,8%	1,3%	0,0%		5,4%	5,4%	5,4%	
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	22,3%	13,5%	0,0%	13,4%	12,9%	12,9%	0,5%	14,9%	14,7%	14,8%	
IDP regulation financial viability indicators	-											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	-	-	-	15,5	15,5	15,5	15,8	17,3	18,3	19,4	
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	20,3%	410,9%	0,0%	104,8%	103,2%	103,2%	0,0%	107,4%	105,1%	98,3%	
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2,4	(10,8)	-	(0,4)	1,2	1,2	-	1,8	1,8	2,0	

7.2 Measurable Performance Objectives and Indicators

LIM334 Ba-Phalaborwa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Vote 6 - Technical Services										
Function 1 - (Electrical Services)										
Sub-function 1 - (name)										
<i>Electrification of : Sebera, Maune, Garden view, Buyelani, Maseke and Tshubje</i>								20 000 000,00	5 909 000,00	7 000 000,00
Sub-function 2 - (Roads and Storm Water)										
<i>Tambo phase 2 Street paving</i>								18 000 000,00	5 025 932.70	0,00
Refurbishment of Namakgale stadium								7 628 700.00	15 000 000.00	5 455 714.46
Benfarm upgrading of Street								100 000,00	13 602 817.31	15 969 232.70
Installation of stormwater culverts in mashishimale Lejori, makhushane, Lulekani access bridge to cemeteries and Humulani access bridge to cemetery								0,00	0,00	14 372 002.84
Upgrading of B1 EXTENTION								6 272 050.00	747 949.99	0,00
<i>Establishment of new cemetery in Gravelotte</i>								1 500 000,00	0,00	0,00

8. OVERVIEW OF BUDGET-RELATED POLICIES

The following policies has been reviewed and adopted with this budget for implementation as from July 2021

Tariff Policy

- The Tariff Policy was reviewed in line with relevant legislation and adopted with this budget for implementation as from July 2021

Property Rates Policy

- A policy in line with Local Government: Municipal Property Rates Act, Act No. 6 of 2004 was reviewed to take into consideration requirements of Gazette to ensure the implementation of the new property rates act and is adopted with this budget for implementation.

Budget Policy

- A budget policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2021.

Asset Management Policy

- A policy in line with relevant legislation is reviewed and adopted with this annual budget for implementation as July 2021.

Supply chain management policy

- The supply chain management policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2021.

Indigent Household Consumer Policy

- The Indigent and household Consumer policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2021. The approved indigent register will be in force as from 1st July 2021.

Credit Control, Debt Collection and Consumer Care Policy

- Credit Control and Debt Collection Policy of the municipality was reviewed to take into account relevant legislation and developments in court findings and orders during the year. The policy also covers Consumer Care principles. The policy is adopted with this budget for implementation from July 2021

Investment Policy

- The municipality was reviewing an Investment Policy to ensure proper cash management and investment in line with relevant legislation and the policy and is adopted with this budget for implementation. The policy will be implemented after adopting procedure manuals for implementation from July 2021.

Virement Policy

- Virement policy was reviewed by the municipality in line with legislation to ensure that the process of this policy is implemented, to enable budget managers to amend budgets in the light of experience or to reflect anticipated changes.

Petty Cash Policy

- The municipality reviewed the petty cash policy in line with relevant legislation and policy so that it may be able to improve the efficiency of departmental operations especially for purchases of minor items.

Bad Debt Write Off

- Bad debt write off policy was reviewed by the municipality in line with legislation and policy to ensure that the whole credit control and debt collection process have been followed in terms of trying to obtain payment due to council by customer, taking into account developments of legislation governing financial management in local government as well as accounting standards.

Deposit Policy

- Deposit policy reviewed in order for municipality council in line with legislation to amend any clause, stipulation or tariff embodied in the policy in the interest of the parties concerned.

Fleet Management Policy

- Municipality reviewed this policy in line with legislation to regulate the use of official Municipal vehicles and to ensure that they are used in a safe and efficient manner in order to minimize accidents and abuse of vehicles.

Electricity Supply by-laws

- Electricity supply by-laws was reviewed by the municipality in line with legislation so that only the service provider shall supply or contract for the supply of electricity within the jurisdiction of the Service Authority.

Land Use by-laws

- Municipality reviewed the policy in line with legislation so that there is no intrusion over municipal property, or property which the Council has control over or other property in respect of which a servitude or other property right has been registered in favour of the Council.

Subsistence and Traveling Policy

- This policy was reviewed in line with legislation by municipality to sets out the basis for the payment of a subsistence and travel allowance for the purposes of such official who travel from time to time to establish and maintain links and relationships with other municipalities, government bodies, and other parties, institutions and organizations operating in the sphere of local government so that they can broaden their knowledge and understanding.

Inventory management Policy

The policy aims to achieve the following objectives which are to:-

- Provide guidelines that employees of the Municipality must follow in the management and control of inventory, including safeguarding and disposal of inventory.
- Procure inventory in line with the established procurement principles contained in the Municipality's Supply Chain Management Policy. Eliminate any potential misuse of inventory and possible theft
- To lay down procedures and processes for the procurement management and control over inventory (stock) items in accordance with all relevant regulations and legislations and other policies and directives.

The envisaged outcome is an efficient and effective control and inventory management tool for the Municipality.

9. OVERVIEW OF BUDGET ASSUMPTIONS

External factors

The following factors were taken consideration and assumption when compiling 2021/22 budget to ensure that the budget is meaningful and easy to understand during the calculation of estimated revenues and expenditures:

- Division of Revenue Bill, 2021
- Domestic outlook
- Population growth
- Risks to the global outlook
- National target in new growth path to create jobs over the next decade
- Sound macroeconomic policy enables the Country to fund social and economic priorities
- Anticipated salary increases
- Demand for services provision on free basic services
- Rates - Tariffs, charges and timing of revenue collection
- Sustainability - Consumer affordability to services municipal services
- Interest rate

Internal factors

KEY FINANCIAL TARGETS

The following assumptions were considered on compilation of 2021/22 budget on revenues: The multi - year budget is underpinned by the following key financial target assumptions:

- Increasing/ maximizing revenue collection on outstanding debtors

- Full implementation of credit control policy and intensifying debt collection
- Revision of cemetery tariffs and other minor sources of income such as building plans
- Improvement on billing system by means of ensuring correctness of meter readings
- Customer education
- Improvement on public participation
- Tariff increase ,
- Macro Growth factor indicator
- Capital Charges
- Total expenditure increases allowed
- Increase in repairs and maintenance.

There are several sources of information gathered during the compilation of 2021/22 budget:

- Ba-Phalaborwa Intergrated Development Plan
- mSCOA circulars
- Treasury circulars 99,98,94,91,89,86,85,82,75, 74, 72, 70, 67,66, 59, 58, 55, 54, 51 and 48-108
- Statistics SA guidelines on economic indicators
- Financial management system and departmental budget inputs submitted
- Consumer/ Customers surveys on services

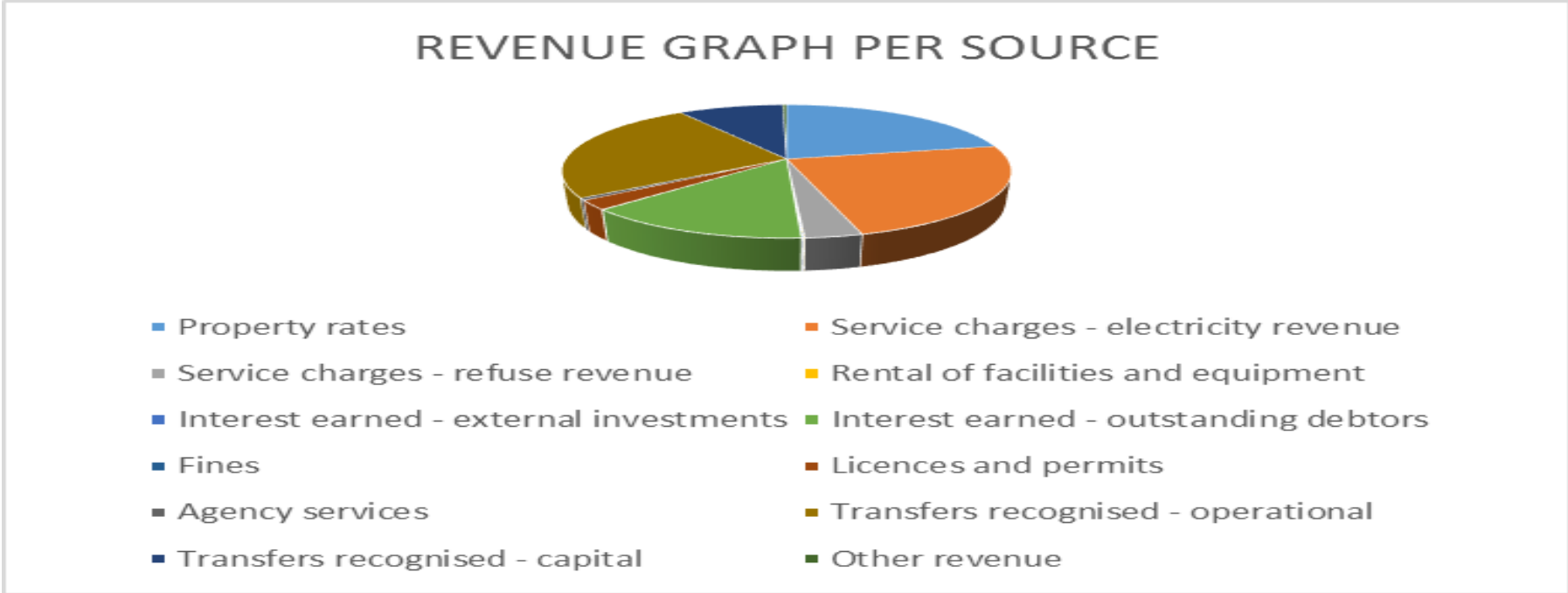
10. OVERVIEW OF BUDGET FUNDING

10.1 REVENUE AND FINANCING ACTIVITIES

R thousands	Budget 2020/21	Revised Budget 2020/21	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source					
Property rates	139 526	134 526	135 247	141 637	148 461
Service charges - electricity revenue	151 125	151 125	161 648	175 749	191 350
Service charges - refuse revenue	20 071	20 071	19 894	20 813	21 795
Rental of facilities and equipment	581	315	605	631	660
Interest earned - external investments	2 702	2 702	2 813	2 937	3 069
Interest earned - outstanding debtors	65 034	60 034	62 495	65 245	68 181
Fines	1 340	340	1 395	1 456	1 522
Licences and permits	14 366	14 366	14 955	15 635	16 300
Agency services	2 992	2 992	3 115	3 252	3 398
Transfers recognised - operational	173 541	206 127	180 106	190 465	184 489
Transfers recognised - capital	–	–	–	–	–
Other revenue	12 685	12 685	1 987	1 714	1 750
Total Revenue	583 963	605 283	584 260	619 535	640 975

- The table above shows the summary of revenue and financing activities. The estimated revenue for 2021/22 is **R584,2 million** excluding capital grants.
- Equitable share allocation is as per Division of Revenue (DoRa 2020)

Graphically Revenur per source:



10.2.1 Grants and subsidies as per Division of Revenue 2021

LIM334 Ba-Phalaborwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		-	-	-	173 544	206 127	206 127	180 106	190 465	184 489
Local Government Equitable Share					162 853	195 936	195 936	171 127	181 556	179 505
Finance Management					3 000	3 000	3 000	3 100	3 100	3 100
Energy Efficiency and Demand Management					5 000	4 500	4 500	3 000	4 000	-
EPWP Incentive					1 099	1 099	1 099	1 195	-	-
Operational -Municipal Infrastructure Grant					1 592	1 592	1 592	1 684	1 809	1 884
Provincial Government:		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	-	-	-	173 544	206 127	206 127	180 106	190 465	184 489
<u>Capital Transfers and Grants</u>										
National Government:		-	-	-	35 239	47 865	47 865	52 001	40 286	42 797
Municipal Infrastructure Grant (MIG)					30 239	39 622	39 622	32 001	34 377	35 797
Integrated National Electrification Programme					5 000	8 243	8 243	20 000	5 909	7 000
Total Capital Transfers and Grants	5	-	-	-	35 239	47 865	47 865	52 001	40 286	42 797
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	-	-	208 783	253 992	253 992	232 107	230 751	227 286

- Equitable share has increased from 2020 Division of Revenue - from R162.8 million to R195,9 million for 2021/22
- Financial Management grant also increased from 2020 Division of Revenue - R3 million to R3.1 million for 2021/22

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- Municipal Infrastructure grant as per Division of Revenue will be R33,6 million in 2020/21.
- Expanded public works Grant of R1.1 million as per Division of Revenue 2021
- Intergrated National Electrification Programme Grant will be R20 million in 2021/22

Allocation of Expenditure per standard item

R thousands	Budget 2020/21	Revised Budget 2020/21	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<u>Expenditure By Type</u>					
Employee related costs	167 897	167 897	184 411	195 576	207 266
Remuneration of councillors	20 053	20 053	21 306	22 638	24 053
Debt impairment	40 338	40 338	41 992	43 840	45 813
Depreciation & asset impairment	75 358	75 358	84 212	87 929	91 614
Finance charges	2 753	2 753	2 866	3 000	3 127
Bulk purchases	109 172	109 172	113 648	118 649	123 988
Contracted services	58 865	65 585	66 504	66 626	70 836
Other expenditure	88 536	88 526	98 152	97 527	99 172
Total Expenditure	562 973	569 684	613 092	635 784	665 869

- The estimated total operational expenditure as per standard item is R613 million for the financial year 2021/22
- Included on the expenditure per standard item is the depreciation and impairment of assets at an estimated amount of R84,2 million
- Employee related costs for entire staff members exclusive of councillors is estimated at R184,4 million in 2021/22 financial year

Summary of operating expenditure by standard classification item

Employee Related Costs

- The budgeted allocation for employee related costs for the 2021/21 financial year totals R184,4 million which equals 30 per cent of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 6.5 per cent for the 2021/22 financial year in the absence of any information in this regard from the South African Local Government Bargaining Council (SALGBC) and financial sustainability was taken into account

Remuneration of councilors

- The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). For the 2021/22 financial year the remuneration of councilors will amount to R21,3 million.

Debt impairment

- The provision of debt impairment was determined based on an current collection rate and Debt Write-off Policy of the municipality. While this expenditure is considered to be a non-cash flow item, it is informed by the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues and equals to 6.83 per cent of the operating expenditure.

Depreciation and asset impairment

- Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard total R84,2 million for the 2021/22 financial and equates to 13.7 per cent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has been taken into account.

Bulk Purchases

- Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses and is equal to 18,5 per cent of the operating expenditure. An increment of 6.9 percent was applied as guided by NERSA and Circular 108 of MFMA.

Contracted Services

- In the 2021/22 financial year, this group of expenditure totals R66.6 million which equals to 10.5 percent of the total operating expenditure.

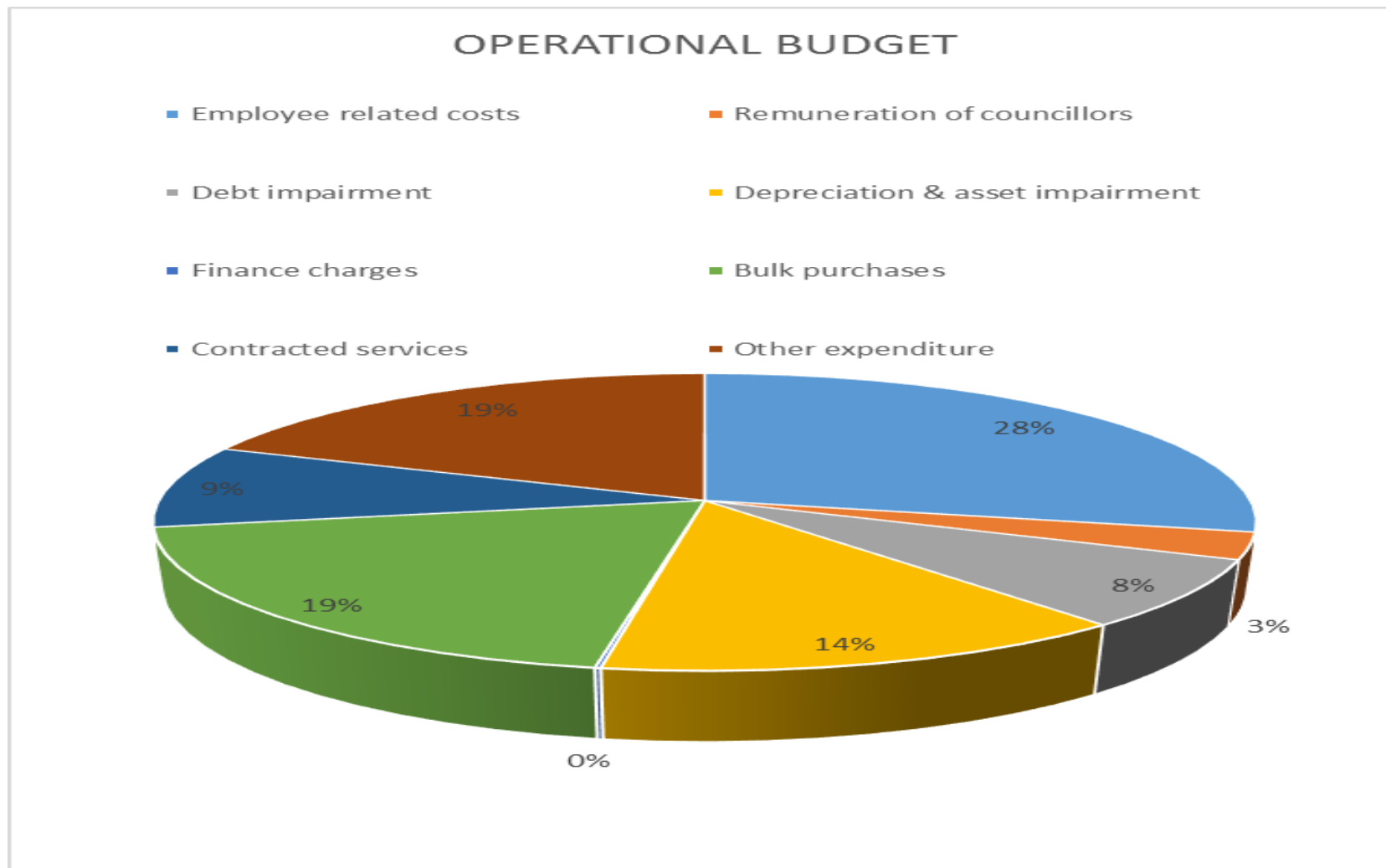
Other Expenditure

- Other expenditure comprises of various line items relating to the daily operations of the municipality, For 2021/22 financial year is estimated at R98,1 million which equals to 16 percent of total operational budget.

Finance Charges

- The finance charges for 2021/22 financial year is estimated at R2.8 million which constitute 0,47 per cent of the total operating expenditure.

The following graph gives a breakdown of the main expenditure categories for the 2021/22 financial year.



10.2.2 ALLOCATION OF MAIN VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote	1									
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury		249 326	334 585	-	389 171	379 171	379 171	384 322	403 457	410 471
Vote 3 - Corporate Services		1 586	1 095	-	752	486	486	783	818	854
Vote 4 - Community Services		25 897	26 328	-	44 462	43 462	43 462	76 257	65 732	66 404
Vote 5 - Planning and Development		1 703	214	-	11 069	11 069	11 069	72	75	78
Vote 6 - Technical Services		117 903	148 109	-	206 834	218 960	218 960	174 826	189 738	205 964
Total Revenue by Vote	2	396 416	510 330	-	652 288	653 148	653 148	636 260	659 821	683 772
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		49 313	76 798	-	66 240	63 658	63 658	48 645	51 536	54 610
Vote 2 - Budget and Treasury		169 398	162 560	-	101 978	104 311	104 311	104 302	108 639	113 373
Vote 3 - Corporate Services		49 805	43 774	-	55 239	55 933	55 933	56 322	59 262	62 393
Vote 4 - Community Services		51 976	76 098	-	89 214	89 229	89 229	71 251	75 408	79 828
Vote 5 - Planning and Development		10 264	17 818	-	21 538	20 264	20 264	21 047	22 868	26 260
Vote 6 - Technical Services		121 761	179 642	-	255 444	256 124	256 124	311 523	318 071	329 405
Total Expenditure by Vote	2	452 517	556 690	-	589 653	589 518	589 518	613 092	635 784	665 869
Surplus/(Deficit) for the year	2	(56 101)	(46 360)	-	62 636	63 630	63 630	23 169	24 037	17 902

- Allocation of expenditure per main vote highlights the share per department's budget
- The directorate receiving a bigger share in terms of the main votes are Technical Services
- The least directorate receiving smaller share of budget is Planning and development

10.5 FUNDING MEASUREMENT

LIM334 Ba-Phalaborwa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	61 959	(375 985)	–	(16 157)	42 724	42 724	–	66 970	72 050	81 546
Cash + investments at the yr end less applications - R'000	18(1)b	2	(250 730)	(100 763)	–	56 952	52 205	52 205	–	169 284	182 753	175 115
Cash year end/monthly employee/supplier payments	18(1)b	3	2,4	(10,8)	–	(0,4)	1,2	1,2	–	1,8	1,8	2,0
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(45 451)	1 581	–	56 229	83 464	83 464	557 247	23 169	24 037	17 902
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	24,3%	(106,0%)	(6,0%)	(7,6%)	(6,0%)	(12,6%)	(2,4%)	0,8%	0,9%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	51,7%	0,0%	0,0%	68,0%	58,5%	58,5%	0,0%	79,1%	78,4%	76,2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	70,9%	27,8%	0,0%	13,0%	13,2%	13,2%	14,1%	13,3%	13,0%	12,7%
Capital payments % of capital expenditure	18(1)c;19	8	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	97,2%	117,2%	119,6%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	2537,2%	(100,0%)	0,0%	(3,1%)	0,0%	(100,0%)	7,9%	4,5%	0,0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0,0%	0,0%	0,0%	1,2%	1,0%	0,0%	0,0%	3,6%	3,7%	3,8%
Asset renewal % of capital budget	20(1)(vi)	14	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total Operating Revenue			394 440	491 014	–	583 963	605 283	605 283	572 526	584 260	619 535	640 975
Total Operating Expenditure			439 892	516 261	–	562 973	569 684	569 684	63 145	613 092	635 784	665 869
Operating Performance Surplus/(Deficit)			(45 451)	(25 247)	–	20 990	35 599	35 599	509 382	(28 832)	(16 249)	(24 894)
Cash and Cash Equivalents (30 June 2012)										66 970		
Revenue												
% Increase in Total Operating Revenue				24,5%	(100,0%)	0,0%	3,7%	0,0%	(5,4%)	(3,5%)	6,0%	3,5%
% Increase in Property Rates Revenue				33,3%	(100,0%)	0,0%	(3,6%)	0,0%	0,0%	0,5%	4,7%	4,8%
% Increase in Electricity Revenue				27,1%	(100,0%)	0,0%	0,0%	0,0%	0,0%	7,0%	8,7%	8,9%
% Increase in Property Rates & Services Charges				30,3%	(100,0%)	0,0%	(1,6%)	0,0%	(6,6%)	3,6%	6,8%	6,9%
Expenditure												
% Increase in Total Operating Expenditure				17,4%	(100,0%)	0,0%	1,2%	0,0%	(88,9%)	7,6%	3,7%	4,7%
% Increase in Employee Costs				0,0%	(100,0%)	0,0%	0,0%	0,0%	(100,0%)	9,8%	6,1%	6,0%
% Increase in Electricity Bulk Purchases				12,9%	(100,0%)	0,0%	0,0%	0,0%	(100,0%)	4,1%	4,4%	4,5%
Average Cost Per Budgeted Employee Position (Remuneration)				0		297689,1968				329893,7262		
Average Cost Per Councillor (Remuneration)				0		0				0		
R&M % of PPE			0,0%	0,0%	0,0%	1,2%	1,0%	0,0%	0,0%	3,6%	3,7%	3,8%
Asset Renewal and R&M as a % of PPE			0,0%	0,0%	0,0%	1,0%	1,0%	0,0%	0,0%	3,0%	3,0%	3,0%

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Debt Impairment % of Total Billable Revenue			70,9%	27,8%	0,0%	13,0%	13,2%	13,2%	14,1%	13,3%	13,0%	12,7%
Capital Revenue												
Internally Funded & Other (R'000)			–	–	–	10 723	2 723	2 723	–	1 500	–	0
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			–	26 828	–	35 239	47 865	47 865	–	52 001	40 286	42 797
Internally Generated funds % of Non Grant Funding			0,0%	0,0%	0,0%	100,0%	100,0%	100,0%	0,0%	100,0%	0,0%	100,0%
Borrowing % of Non Grant Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding			0,0%	100,0%	0,0%	76,7%	94,6%	94,6%	0,0%	97,2%	100,0%	100,0%
Capital Expenditure												
Total Capital Programme (R'000)			–	–	–	47 345	40 872	42 721	–	52 001	34 377	35 797
Asset Renewal			–	–	–	–	–	–	–	–	–	–
Asset Renewal % of Total Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Cash												
Cash Receipts % of Rate Payer & Other			51,7%	0,0%	0,0%	68,0%	58,5%	58,5%	0,0%	79,1%	78,4%	76,2%
Cash Coverage Ratio			0	(0)	–	(0)	0	0	–	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			7,2%	3,0%	0,0%	0,5%	0,5%	0,5%	4,4%	3,8%	3,7%	3,5%
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Reserves												
Surplus/(Deficit)			(250 730)	(100 763)	–	56 952	52 205	52 205	–	169 284	182 753	175 115
Free Services												
Free Basic Services as a % of Equitable Share			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		0,0%	0,0%	0,0%
Free Services as a % of Operating Revenue (excl operational transfers)			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		2,7%	2,6%	2,4%
High Level Outcome of Funding Compliance												
Total Operating Revenue			394 440	491 014	–	583 963	605 283	605 283	572 526	584 260	619 535	640 975
Total Operating Expenditure			439 892	516 261	–	562 973	569 684	569 684	63 145	613 092	635 784	665 869
Surplus/(Deficit) Budgeted Operating Statement			(45 451)	(25 247)	–	20 990	35 599	35 599	509 382	(28 832)	(16 249)	(24 894)
Surplus/(Deficit) Considering Reserves and Cash Backing			(250 730)	(100 763)	–	56 952	52 205	52 205	–	169 284	182 753	175 115
MTREF Funded (1) / Unfunded (0)	15		0	0	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15		✗	✗	✓	✓	✓	✓	✓	✓	✓	✓

11 . EXPENDITURE ON ALLOCATIONS

Summary of Expenditure per Sub-Vote

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote	1									
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-
1.1 - Municipal Council										
1.2 - Office of the Mayor										
1.3 - Office of the Municipal Manager										
1.4 - Strategic Planning and Performance Management										
1.5 - Internal Audit and Risk Management										
1.6 - Disaster Management										
Vote 2 - Budget and Treasury		249 326	334 585	-	389 171	379 171	379 171	384 322	403 457	410 471
2.1 - Office of the CFO			2 282		389 171	379 171	379 171	384 322	403 457	410 471
2.2 - Financial Planning and Reporting		2 145	2 215							
2.3 - Financial Control and Expenditure Management			64 941							
2.4 - Revenue and Debt Management		247 181	265 146							
2.5 - Supply Chain Management and Stores										
2.6 - Asset Management										
Vote 3 - Corporate Services		1 586	1 095	-	752	486	486	783	818	854
3.1 - Office of the Director					752	486	486			
3.2 - Human Resources		780	115					178	186	195
3.3 - Information Technology										

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3.4 - Administration		807	979					605	631	660
3.5 - Legal										
Vote 4 - Community Services		25 897	26 328	-	44 462	43 462	43 462	76 257	65 732	66 404
4.1 - Office of the Director					44 462	43 462	43 462			
4.2 - Libraries		142	172					162	169	177
4.3 - Parks										
4.4 - Cemeteries		140	185					30 148	17 595	16 101
4.5 - Traffic		2 943	2 088					1 369	1 429	1 494
4.6 - Licensing		4 830	5 188					18 070	18 865	19 714
4.7 - Environment Health										
4.8 - Waste Management		17 842	18 695					26 507	27 673	28 918
Vote 5 - Planning and Development		1 703	214	-	11 069	11 069	11 069	72	75	78
5.1 - Office of the Director										
5.2 - Economic Development										
5.3 - Town Planning		1 703	214		11 069	11 069	11 069	72	75	78
5.4 - Strategic Planning and Performance Management										
Vote 6 - Technical Services		117 903	148 109	-	206 834	218 960	218 960	174 826	189 738	205 964
6.1 - Office of the Director					206 834	218 960	218 960	174 099	188 978	205 170
6.2 - Electrical Services		110 230	104 595							
6.3 - Building Section								641	670	700
6.4 - Water Services										
6.5 - Waste Water Management										
6.6 - Roads and Storm Water Services		7 673	43 514					86	90	94
6.7 - Project Management Unit										

6.8 - Mechanical Workshop										
Total Revenue by Vote	2	396 416	510 330	-	652 288	653 148	653 148	636 260	659 821	683 772
Expenditure by Vote	1									
Vote 1 - Executive and Council		49 313	76 798	-	66 240	63 658	63 658	48 645	51 536	54 610
1.1 - Municipal Council		14 973	16 265		66 240	63 658	63 658	48 645	51 536	54 610
1.2 - Office of the Mayor		6 341	20 808							
1.3 - Office of the Municipal Manager		11 450	14 471							
1.4 - Strategic Planning and Performance Management			3 931							
1.5 - Internal Audit and Risk Management		14 865	17 563							
1.6 - Disaster Management		1 685	3 760							
Vote 2 - Budget and Treasury		169 398	162 560	-	101 978	104 311	104 311	104 302	108 639	113 373
2.1 - Office of the CFO		2 032	1 478		2 803	2 803	2 803	104 302	108 639	113 373
2.2 - Financial Planning and Reporting		2 542	12 499		3 359	3 359	3 359			
2.3 - Financial Control and Expenditure Management		16 616	22 078		23 396	23 396	23 396			
2.4 - Revenue and Debt Management		140 735	115 995		61 027	63 361	63 361			
2.5 - Supply Chain Management and Stores		4 166	6 827		6 414	6 414	6 414			
2.6 - Asset Management		3 306	3 683		4 979	4 979	4 979			
Vote 3 - Corporate Services		49 805	43 774	-	55 239	55 933	55 933	56 322	59 262	62 393
3.1 - Office of the Director		758	4 135		55 239	55 933	55 933	56 322	59 262	62 393
3.2 - Human Resources		15 113	14 233							
3.3 - Information Technology		3 465	6 105							
3.4 - Administration		23 050	13 046							
3.5 - Legal		7 419	6 255							

Vote 4 - Community Services		51 976	76 098	-	89 214	89 229	89 229	71 251	75 408	79 828
4.1 - Office of the Director		898	9 803		89 214	89 229	89 229	71 251	75 408	79 828
4.2 - Libraries		3 163	5 352							
4.3 - Parks		13 429	16 972							
4.4 - Cemeteries		438	2 791							
4.5 - Traffic		12 220	13 923							
4.6 - Licensing		5 439	6 774							
4.7 - Environment Health		9 670	10 352							
4.8 - Waste Management		6 718	10 130							
Vote 5 - Planning and Development		10 264	17 818	-	21 538	20 264	20 264	21 047	22 868	26 260
5.1 - Office of the Director		1 690	3 539		21 538	20 264	20 264	21 047	22 868	26 260
5.2 - Economic Development		4 164	6 707							
5.3 - Town Planning		2 905	7 158							
5.4 - Strategic Planning and Performance Management		1 505	414							
Vote 6 - Technical Services		121 761	179 642	-	255 444	256 124	256 124	311 523	318 071	329 405
6.1 - Office of the Director		3 141	6 742		255 444	256 124	256 124	311 523	318 071	329 405
6.2 - Electrical Services		95 623	103 296							
6.3 - Building Section		9 286	13 205							
6.4 - Water Services										
6.5 - Waste Water Management										
6.6 - Roads and Storm Water Services		9 932	43 764							
6.7 - Project Management Unit		1 057	3 984							
6.8 - Mechanical Workshop		2 722	8 652							

Total Expenditure by Vote	2	452 517	556 690	-	589 653	589 518	589 518	613 092	635 784	665 869
Surplus/(Deficit) for the year	2	(56 101)	(46 360)	-	62 636	63 630	63 630	23 169	24 037	17 902

12 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

In the 2021/22 MTREF no allocations will be made by the Municipality to:

- + Other municipalities;
- + Municipal Entities and other external service delivery mechanisms;
- + Any other organs of state; and
- + Any other organisation outside government

13 COUNCILLORS AND BOARD MEMBER ALLOWANCE AND EMPLOYEE BENEFITS

13.1 Summary of Councillors and Staff Benefits

LIM334 Ba-Phalaborwa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		8 561	9 753	9 828	10 516	10 516	10 516	11 147	11 949	12 607
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		2 843	2 952	3 127	3 188	3 188	3 188	3 395	3 640	3 850
Cellphone Allowance		840	1 114	1 522	1 493	1 493	1 493	1 590	1 705	1 798
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		386	531	112	420	420	420	531	569	600
Sub Total - Councillors		12 630	14 349	14 590	15 617	15 617	15 617	16 663	17 862	18 855
% increase	4		13,6%	1,7%	7,0%	-	-	6,7%	7,2%	5,6%
Senior Managers of the Municipality	2									
Basic Salaries and Wages					3 308	3 308	3 308	3 523	3 777	3 989
Pension and UIF Contributions					-	-	-	-	-	-
Medical Aid Contributions					-	-	-	-	-	-
Overtime					-	-	-	-	-	-
Performance Bonus					-	-	-	-	-	-
Motor Vehicle Allowance	3				1 892	1 892	1 892	2 015	2 138	2 261
Cellphone Allowance	3				132	132	132	141	150	159
Housing Allowances	3				-	-	-	-	-	-
Other benefits and allowances	3				1 892	1 892	1 892	2 015	2 138	2 261
Payments in lieu of leave					-	-	-	-	-	-
Long service awards					1 200	1 200	1 200	1 278	1 410	1 488
Post-retirement benefit obligations	6				-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		-	-	-	8 424	8 424	8 424	8 972	9 613	10 158
% increase	4		-	-	-	-	-	6,5%	7,1%	5,7%

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Other Municipal Staff										
Basic Salaries and Wages					85 887	85 887	85 887	91 469	97 964	103 548
Pension and UIF Contributions					18 058	18 058	18 058	19 232	20 597	21 771
Medical Aid Contributions					6 798	6 798	6 798	7 240	7 754	8 196
Overtime					8 160	8 160	8 160	8 690	9 307	9 838
Performance Bonus					-	-	-	-	-	-
Motor Vehicle Allowance	3				11 896	11 896	11 896	12 669	13 569	14 342
Cellphone Allowance	3				1 254	1 254	1 254	1 336	1 431	1 512
Housing Allowances	3				603	603	603	642	688	727
Other benefits and allowances	3				532	532	532	567	607	642
Payments in lieu of leave					-	-	-	-	-	-
Long service awards					2 296	2 296	2 296	2 445	2 618	2 768
Post-retirement benefit obligations	6				2 408	2 408	2 408	2 564	2 746	2 903
Sub Total - Other Municipal Staff		-	-	-	137 891	137 891	137 891	146 854	157 281	166 246
% increase	4	-	-	-	-	-	-	6,5%	7,1%	5,7%
Total Parent Municipality		12 630	14 349	14 590	161 932	161 932	161 932	172 489	184 756	195 259
			13,6%	1,7%	1 009,9%	-	-	6,5%	7,1%	5,7%

13.2 Disclosure of Salaries for Political Office Bearers, Councillors and Senior Managers

LIM334 Ba-Phalaborwa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4		536 304	-	219 576	-	-	755 880
Chief Whip			502 800	-	208 404	-	-	711 204
Executive Mayor			670 392	-	472 668	-	-	1 143 060
Deputy Executive Mayor			-	-	-	-	-	-
Executive Committee			2 572 200	-	266 559	-	-	2 838 759
Total for all other councillors			5 575 956	-	1 074 256	-	-	6 650 212
Total Councillors	8	-	9 857 652	-	2 241 463			12 099 115
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			640 548		607 032			1 247 580
Chief Finance Officer			536 664		381 780			918 444
								-
								-
								-
								-
<i>List of each official with packages >= senior manager</i>								
Senior Manager corporate services			536 664		381 780			918 444
Senior Manager:Community Services			536 664		381 780			918 444
Senior Manager:Technical Services			536 664		381 780			918 444
Senior Manager:Planning and development			536 664		381 780			918 444
								-
								-
								-
								-
								-
								-
								-

								-
Total Senior Managers of the Municipality	8,10	-	3 323 868	-	2 515 932	-		5 839 800
<u>A Heading for Each Entity</u> List each member of board by designation	6,7							-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
Total for municipal entities	8,10	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	13 181 520	-	4 757 395	-		17 938 915

14. MONTHLY TARGETS FOR REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source	-															
Property rates		11 271	11 271	11 271	11 271	11 271	11 271	11 271	11 271	11 271	11 271	11 271	11 271	135 247	141 637	148 461
Service charges - electricity revenue		13 471	13 471	13 471	13 471	13 471	13 471	13 471	13 471	13 471	13 471	13 471	13 471	161 648	175 749	191 350
Service charges - water revenue													-	-	-	
Service charges - sanitation revenue													-	-	-	
Service charges - refuse revenue		1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	19 894	20 813	21 795	
Rental of facilities and equipment		50	50	50	50	50	50	50	50	50	50	50	605	631	660	
Interest earned - external investments		234	234	234	234	234	234	234	234	234	234	234	2 813	2 937	3 069	
Interest earned - outstanding debtors		5 208	5 208	5 208	5 208	5 208	5 208	5 208	5 208	5 208	5 208	5 208	62 495	65 245	68 181	
Dividends received													-	-	-	
Fines, penalties and forfeits		116	116	116	116	116	116	116	116	116	116	116	1 395	1 456	1 522	
Licences and permits		1 246	1 246	1 246	1 246	1 246	1 246	1 246	1 246	1 246	1 246	1 246	14 955	15 635	16 300	
Agency services		260	260	260	260	260	260	260	260	260	260	260	3 115	3 252	3 398	
Transfers and subsidies		62 692	-	-	-	-	62 692	-	-	62 692	-	-	180 106	190 465	184 489	
Other revenue		166	166	166	166	166	166	166	166	166	166	166	1 987	1 714	1 750	
Gains													-	-	-	
Total Revenue (excluding capital transfers and contributions)		96 371	33 679	33 679	33 679	33 679	96 371	33 679	33 679	96 371	33 679	33 679	33 679	584 260	619 535	640 975
Expenditure By Type	-															
Employee related costs		15 368	15 368	15 368	15 368	15 368	15 368	15 368	15 368	15 368	15 368	15 368	15 368	184 411	195 576	207 266
Remuneration of councillors		1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	21 306	22 638	24 053
Debt impairment		3 499	3 499	3 499	3 499	3 499	3 499	3 499	3 499	3 499	3 499	3 499	3 499	41 992	43 840	45 813
Depreciation & asset impairment		7 018	7 018	7 018	7 018	7 018	7 018	7 018	7 018	7 018	7 018	7 018	7 018	84 212	87 929	91 614
Finance charges		239	239	239	239	239	239	239	239	239	239	239	239	2 866	3 000	3 127
Bulk purchases		9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	113 648	118 649	123 988
Other materials													-	-	-	
Contracted services		5 542	5 542	5 542	5 542	5 542	5 542	5 542	5 542	5 542	5 542	5 542	66 504	66 626	70 836	
Transfers and subsidies													-	-	-	
Other expenditure		8 179	8 179	8 179	8 179	8 179	8 179	8 179	8 179	8 179	8 179	8 179	98 152	97 527	99 172	
Losses													-	-	-	

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Total Expenditure		51 091	51 091	51 091	51 091	51 091	51 091	51 091	51 091	51 091	51 091	51 091	51 091	613 092	635 784	665 869
Surplus/(Deficit)		45 280	(17 412)	(17 412)	(17 412)	(17 412)	45 280	(17 412)	(17 412)	45 280	(17 412)	(17 412)	(17 412)	(28 832)	(16 249)	(24 894)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		13 000					26 000			13 000			0	52 001	40 286	42 797
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-	-
Transfers and subsidies - capital (in-kind - all)													-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		58 280	(17 412)	(17 412)	(17 412)	(17 412)	71 280	(17 412)	(17 412)	58 280	(17 412)	(17 412)	(17 411)	23 169	24 037	17 902
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	58 280	(17 412)	(17 412)	(17 412)	(17 412)	71 280	(17 412)	(17 412)	58 280	(17 412)	(17 412)	(17 411)	23 169	24 037	17 902

Budgeted monthly revenue and expenditure (functional classification)

LIM334 Ba-Phalaborwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue - Functional	-															
Governance and administration		32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	385 106	404 277	411 319
Executive and council														-	-	-
Finance and administration		32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	32 092	385 106	404 277	411 319
Internal audit														-	-	-
Community and public safety		1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	19 878	20 669	21 561
Community and social services		37	37	37	37	37	37	37	37	37	37	37	37	438	353	369
Sport and recreation														-	-	-
Public safety		1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	19 439	20 316	21 192
Housing														-	-	-
Health														-	-	-
Economic and environmental services		2 813	2 813	2 813	2 813	2 813	2 813	2 813	2 813	2 813	2 813	2 813	2 813	33 757	36 270	37 759
Planning and development		6	6	6	6	6	6	6	6	6	6	6	6	72	84	78
Road transport		2 807	2 807	2 807	2 807	2 807	2 807	2 807	2 807	2 807	2 807	2 807	2 807	33 685	36 186	37 681
Environmental protection														-	-	-
Trading services		18 653	18 653	18 653	18 653	18 653	18 653	18 653	18 653	18 653	18 653	18 653	18 653	223 830	226 561	241 088
Energy sources		16 444	16 444	16 444	16 444	16 444	16 444	16 444	16 444	16 444	16 444	16 444	16 444	197 324	198 887	212 170
Water management														-	-	-
Waste water management														-	-	-
Waste management		2 209	2 209	2 209	2 209	2 209	2 209	2 209	2 209	2 209	2 209	2 209	2 209	26 507	27 673	28 918
Other														-	-	-
Total Revenue - Functional		55 214	55 214	55 214	55 214	55 214	55 214	55 214	55 214	55 214	55 214	55 214	55 214	662 571	687 776	711 727
			71 700	71 700	71 700	71 700	71 700	71 700	71 700	71 700	71 700	71 700	71 700			
Expenditure - Functional	-															
Governance and administration		18 654	18 654	18 654	18 654	18 654	18 654	18 654	18 654	18 654	18 654	18 654	18 654	223 847	232 606	244 315
Executive and council		3 077	3 077	3 077	3 077	3 077	3 077	3 077	3 077	3 077	3 077	3 077	3 077	36 927	40 576	42 127
Finance and administration		13 659	13 659	13 659	13 659	13 659	13 659	13 659	13 659	13 659	13 659	13 659	13 659	163 911	168 053	176 961
Internal audit		1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	23 009	23 976	25 227
Community and public safety		7 862	7 862	7 862	7 862	7 862	7 862	7 862	7 862	7 862	7 862	7 862	7 862	94 342	96 578	102 424
Community and social services		1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	1 243	14 912	13 659	14 506
Sport and recreation		2 295	2 295	2 295	2 295	2 295	2 295	2 295	2 295	2 295	2 295	2 295	2 295	27 536	28 469	30 546

Public safety		2 599	2 599	2 599	2 599	2 599	2 599	2 599	2 599	2 599	2 599	2 599	2 599	31 191	32 792	34 700
Housing														-	-	-
Health		1 725	1 725	1 725	1 725	1 725	1 725	1 725	1 725	1 725	1 725	1 725	1 725	20 703	21 657	22 672
Economic and environmental services		10 524	10 524	10 524	10 524	10 524	10 524	10 524	10 524	10 524	10 524	10 524	10 524	126 283	132 200	140 659
Planning and development		1 457	1 457	1 457	1 457	1 457	1 457	1 457	1 457	1 457	1 457	1 457	1 457	17 480	19 079	22 235
Road transport		9 067	9 067	9 067	9 067	9 067	9 067	9 067	9 067	9 067	9 067	9 067	9 067	108 803	113 122	118 425
Environmental protection														-	-	-
Trading services		14 151	14 151	14 151	14 151	14 151	14 151	14 151	14 151	14 151	14 151	14 151	14 151	169 817	178 213	182 309
Energy sources		13 405	13 405	13 405	13 405	13 405	13 405	13 405	13 405	13 405	13 405	13 405	13 405	160 854	168 835	172 489
Water management														-	-	-
Waste water management														-	-	-
Waste management		747	747	747	747	747	747	747	747	747	747	747	747	8 963	9 378	9 820
Other														-	-	-
Total Expenditure - Functional		51 191	51 191	51 191	51 191	51 191	51 191	51 191	51 191	51 191	51 191	51 191	51 191	614 290	639 597	669 708
Surplus/(Deficit) before assoc.		4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	48 282	48 179	42 019
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	4 023	48 282	48 179	42 019

Budgeted monthly cash flow

LIM334 Ba-Phalaborwa - Supporting Table SA30 Budgeted monthly cash flow															
MONTHLY CASH FLOWS	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23
<u>Cash Receipts By Source</u>													1		
Property rates	6 965	6 965	6 965	6 965	6 965	6 965	6 965	6 965	6 965	6 965	6 965	6 965	83 583	84 557	86 795
Service charges - electricity revenue	10 100	10 100	10 100	10 100	10 100	10 100	10 100	10 100	10 100	10 100	10 100	10 100	121 195	130 768	134 853
Service charges - water revenue	5 366	5 366	5 366	5 366	5 366	5 366	5 366	5 366	5 366	5 366	5 366	5 366	64 397	67 295	70 323
Service charges - sanitation revenue	974	974	974	974	974	974	974	974	974	974	974	974	11 685	12 211	12 760
Service charges - refuse revenue	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	15 536	17 049	17 816
													8 058	8 479	
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	236	236	236	236	236	236	236	236	236	236	236	236	2 832	2 968	3 102
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	33	33	33	33	33	33	33	33	33	33	33	33	396	414	433
Licences and permits	869	869	869	869	869	869	869	869	869	869	869	869	10 434	10 907	11 398
Agency services	186	186	186	186	186	186	186	186	186	186	186	186	2 228	2 329	2 434
Transfers and Subsidies - Operational	62 692	-	-	-	-	62 692	-	-	62 692	-	-	-	188 075	199 130	208 091
Other revenue	672	672	672	672	672	672	672	672	672	672	672	672	8 058	8 479	8 860
Cash Receipts by Source	89 387	26 695	26 695	26 695	26 695	89 387	26 695	26 695	89 387	26 695	26 695	26 695	508 418	536 106	556 864
<u>Other Cash Flows by Source</u>															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	13 000					26 000			13 000			0	52 001	40 286	42 797

Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)																	-
Proceeds on Disposal of Fixed and Intangible Assets																	-
Short term loans																	-
Borrowing long term/refinancing																	-
Increase (decrease) in consumer deposits																	-
Decrease (increase) in non-current receivables																	-
Decrease (increase) in non-current investments																	-
Total Cash Receipts by Source	102 387	26 695	26 695	26 695	26 695	115 387	26 695	26 695	102 387	26 695	26 695	26 695	560 419	576 392	599 661		
Cash Payments by Type																	
Employee related costs	14 368	14 368	14 368	14 368	14 368	14 368	14 368	14 368	14 368	14 368	14 368	2 368	160 411	183 576	187 266		
Remuneration of councillors	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	1 776	21 306	22 638	24 053		
Finance charges	239	239	239	239	239	239	239	239	239	239	239	239	2 866	3 000	3 127		
Bulk purchases - Electricity	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	9 471	113 648	118 649	123 988		
Bulk purchases - Water & Sewer																	
Other materials	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	1 413	16 950	17 798	18 687		
Contracted services	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	67 702	70 439	74 675		
Transfers and grants - other municipalities																	
Transfers and grants - other																	
Other expenditure	6 096	6 096	6 096	6 096	6 096	6 096	6 096	6 096	6 096	6 096	6 096	26 096	93 152	94 527	95 172		
Cash Payments by Type	39 003	39 003	39 003	39 003	39 003	39 003	39 003	39 003	39 003	39 003	39 003	47 003	476 036	510 626	526 969		
Other Cash Flows/Payments by Type																	
Capital assets	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	8 459	56 127	40 286	42 797		

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Repayment of borrowing	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	20 400	20 400	20 400
Other Cash Flows/Payments												-			
Total Cash Payments by Type	45 036	45 036	45 036	45 036	45 036	45 036	45 036	45 036	45 036	45 036	45 036	57 162	552 562	571 312	590 166
NET INCREASE/(DECREASE) IN CASH HELD	57 351	(18 341)	(18 341)	(18 341)	(18 341)	70 351	(18 341)	(18 341)	57 351	(18 341)	(18 341)	(30 467)	7 857	5 080	9 495
Cash/cash equivalents at the month/year begin:	54 987	112 338	93 997	75 656	57 315	38 974	109 325	90 983	72 642	129 993	111 652	93 311	54 987	62 844	67 925
Cash/cash equivalents at the month/year end:	112 338	93 997	75 656	57 315	38 974	109 325	90 983	72 642	129 993	111 652	93 311	62 844	62 844	67 925	77 420

15 ANNUAL BUDGET AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS

The service delivery and budget implementation plan will be tabled by the Mayor after approving the budget and IDP within 28 working days.

16 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATION

LIM334 Ba-Phalaborwa - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework			Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Total Contract Value
				Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1, 3													
Parent Municipality: Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure														

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Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:														
<u>Revenue Obligation By Contract</u>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>	2													
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

All services to be acquired on contracts are within the MTREF budget allocation. There is no project indicative to spent multi-year and above three years.

17 CAPITAL EXPENDITURE DETAILS

17.1 CAPITAL EXPENDITURE ON NEW ASSETS BY ASSET CLASS

LIM334 Ba-Phalaborwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
-										
Infrastructure		50 594	49 305	-	52 938	52 938	52 938	55 108	57 533	60 122
Roads Infrastructure		50 594	43 644	-	46 278	46 278	46 278	48 175	50 295	52 558
<i>Roads</i>		50 594	43 644		46 278	46 278	46 278	48 175	50 295	52 558
<i>Road Structures</i>										
<i>Road Furniture</i>										
<i>Capital Spares</i>										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
Electrical Infrastructure		-	5 661	-	6 660	6 660	6 660	6 933	7 238	7 563
<i>Power Plants</i>										
<i>HV Substations</i>			5 661		6 660	6 660	6 660	6 933	7 238	7 563
<i>HV Switching Station</i>										
<i>HV Transmission Conductors</i>										
<i>MV Substations</i>										
<i>MV Switching Stations</i>										
<i>MV Networks</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
<i>Dams and Weirs</i>										
<i>Boreholes</i>										
<i>Reservoirs</i>										

<i>Pump Stations</i>										
<i>Water Treatment Works</i>										
<i>Bulk Mains</i>										
<i>Distribution</i>										
<i>Distribution Points</i>										
<i>PRV Stations</i>										
<i>Capital Spares</i>										
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
<i>Pump Station</i>										
<i>Reticulation</i>										
<i>Waste Water Treatment Works</i>										
<i>Outfall Sewers</i>										
<i>Toilet Facilities</i>										
<i>Capital Spares</i>										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>										
<i>Waste Transfer Stations</i>										
<i>Waste Processing Facilities</i>										
<i>Waste Drop-off Points</i>										
<i>Waste Separation Facilities</i>										
<i>Electricity Generation Facilities</i>										
<i>Capital Spares</i>										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>										
<i>Rail Structures</i>										
<i>Rail Furniture</i>										
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
<i>MV Substations</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-

<i>Sand Pumps</i>										
<i>Piers</i>										
<i>Revetments</i>										
<i>Promenades</i>										
<i>Capital Spares</i>										
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-	-
<i>Data Centres</i>										
<i>Core Layers</i>										
<i>Distribution Layers</i>										
<i>Capital Spares</i>										
Community Assets	7 328	33 436	-	8 251	8 251	8 251	8 589	8 967	9 370	
Community Facilities	-	33 043	-	8 251	8 251	8 251	8 589	8 967	9 370	
<i>Halls</i>		33 043		8 251	8 251	8 251	8 589	8 967	9 370	
<i>Centres</i>										
<i>Crèches</i>										
<i>Clinics/Care Centres</i>										
<i>Fire/Ambulance Stations</i>										
<i>Testing Stations</i>										
<i>Museums</i>										
<i>Galleries</i>										
<i>Theatres</i>										
<i>Libraries</i>										
<i>Cemeteries/Crematoria</i>										
<i>Police</i>										
<i>Parks</i>										
<i>Public Open Space</i>										
<i>Nature Reserves</i>										
<i>Public Ablution Facilities</i>										
<i>Markets</i>										
<i>Stalls</i>										
<i>Abattoirs</i>										
<i>Airports</i>										

<i>Taxi Ranks/Bus Terminals</i>										
<i>Capital Spares</i>										
Sport and Recreation Facilities	7 328	394	-	-	-	-	-	-	-	-
<i>Indoor Facilities</i>										
<i>Outdoor Facilities</i>	7 328	394								
<i>Capital Spares</i>										
Heritage assets	-	-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>										
<i>Unimproved Property</i>										
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>										
<i>Unimproved Property</i>										
Other assets	-	8 238	-	-	1 574	1 574	1 647	1 723	1 723	1 723
Operational Buildings	-	8 238	-	-	1 574	1 574	1 647	1 723	1 723	1 723
<i>Municipal Offices</i>		8 238			1 574	1 574	1 647	1 723	1 723	1 723
<i>Pay/Enquiry Points</i>										
<i>Building Plan Offices</i>										
<i>Workshops</i>										
<i>Yards</i>										
<i>Stores</i>										
<i>Laboratories</i>										
<i>Training Centres</i>										
<i>Manufacturing Plant</i>										
<i>Depots</i>										

<i>Capital Spares</i>										
Housing		-	-	-	-	-	-	-	-	-
<i>Staff Housing</i>										
<i>Social Housing</i>										
<i>Capital Spares</i>										
<u>Biological or Cultivated Assets</u>		64	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		64	-							
<u>Intangible Assets</u>		-	-	-	-	1 574	1 574	4 917	5 133	5 364
<i>Servitudes</i>										
<i>Licences and Rights</i>		-	-	-	-	1 574	1 574	4 917	5 133	5 364
<i>Water Rights</i>										
<i>Effluent Licenses</i>										
<i>Solid Waste Licenses</i>										
<i>Computer Software and Applications</i>						1 574	1 574	4 917	5 133	5 364
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>										
<u>Computer Equipment</u>		294	3 913	-	4 723	2 362	2 362	4 917	5 133	5 364
Computer Equipment		294	3 913		4 723	2 362	2 362	4 917	5 133	5 364
<u>Furniture and Office Equipment</u>		701	4 625	-	4 723	2 362	2 362	2 470	2 584	2 584
Furniture and Office Equipment		701	4 625		4 723	2 362	2 362	2 470	2 584	2 584
<u>Machinery and Equipment</u>		177	3 202	-	4 723	4 723	4 723	4 917	5 133	5 364
Machinery and Equipment		177	3 202		4 723	4 723	4 723	4 917	5 133	5 364
<u>Transport Assets</u>		1 601	-	-	-	1 574	1 574	1 647	1 723	1 723
Transport Assets		1 601				1 574	1 574	1 647	1 723	1 723
<u>Land</u>		391	-	-	-	-	-	-	-	-
Land		391								
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	61 151	102 719	-	75 358	75 358	75 358	84 212	87 929	91 614

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The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.

For 2021/22 financial year the infrastructure- electricity is budgeted for R20, million and followed by the infrastructure road transport which is budgeted for R42.3 million for 2021/22 financial year.

The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality.

Funding on Capital Assets budget year 2021/22

The capital programme is funded from grants and transfers, and internally generated funds from current year collection. For 2021/22 financial year, MIG represent the highest funding followed by INEP on the MTREF.

DETAILED CAPITAL PROGRAMMES

Project Name	Project Description and Location	2021/22	2022/23	2023/24
Tambo phase 2 Street paving	Upgrading of 7.46km from gravel to Tar: Layer works and road surfacing with 30mm continuously graded asphalt, complete with concrete open drains, edge beams, speed humps, road markings and road signs in Ward 7	R18 000 000.00	R 5 025 932.70	
Refurbishment of Namakgale stadium	Upgrading of the Football field, spectator grandstand, Athletic track, Concrete Palisade Wall Fencing, Electrification of the facility (Floodlights), and Installation of a turf irrigation system, Netball Court, Tennis Courts, Security/Ticket booth and Ablution Facilities in Ward 4	R 7 628 700.00	R 15 000 000.00	R 5 455 714.46
Benfarm upgrading of street	Upgrading of 2.3km from gravel to Tar: Layer works and road surfacing with 30mm continuously graded asphalt, complete with storm water controls, speed humps, road markings and road signs.	R 100 000.00	R 13 602 817.31	R 15 969 232.70
Installation of stormwater culverts in mashishimale Lejori, makhushane, Lulekani access bridge to cemeteries and Humulani access bridge to cemetery	Installation of stormwater culverts in mashishimale Lejori, makhushane, Lulekani access bridge to cemeteries and Humulani access bridge to cemetery			R 14 372 002.84
Upgrading of B1 EXTENTION	The project entails the upgrading of 1.1km road from gravel to tar in Lulekani B1 extension. The road is currently a gravel road with poor material which slippery after rainy seasons. The project will cover surface and sub-surface drainage for purposes of storm water control.	R 6 272 050.00	R 747 949.99	
TOTAL		R32 000 750.00	R34 376 700.00	R 35 796 950.00

Description	Original Budget 2020/21	Adjusted Budget 2020/21	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
ELECTRIFICATION: SEBERA,MAJEJE B(ROCKVIEW), GARDEN VIEW AND HECTOVILLE	5 000 000,00	5 000 000,00	20 000 000,00	5 909 000,00	7 000 000,00

Description	Original Budget 2020/21	Adjusted Budget 2020/21	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Replacement of streetlights to energy saving lights in Ba-Phalaborwa ward (1,2,3,4,5,6,7,8,9,10,13,14,15,16,17,18,19)	-	-	3 000 000,00	4 000 000,00	-

INTERNALLY FUNDED CAPITAL PROJECTS

Description	Budget Year 2021/22
Establishment of new cemetery in Gravelotte	1 500 000,00
Tambo Upgrading of Internal Street Phase2(Co - funding)	1 569 721,18
Selwane Sports Complex (Co - funding)	1 056 033,55
TOTAL	4 125 754,73

18 . LEGISLATION COMPLIANCE STATUS

The budget compilation has taken into account the following legislative documents

- Municipal Finance Management Act (MFMA), Act No.56 of 2003
- Division of Revenue of Act (DoRA) and the Bill 2021
- Budget Regulations and Circulars
- Asset Management Regulations
- Municipal systems Act, 2000
- Minimum Competency Levels of Municipal Finance Officers Regulations
- Local Government: Municipal Property Rates Act (MPRA)
- Municipal Budget and Reporting Regulations (MBRR)
- Municipal Standard Charts of Account (mSCOA)

19 OTHER SUPPORTING DOCUMENTS

19.1 Supporting details to Budgeted Financial Performance

LIM334 Ba-Phalaborwa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		106 414	141 850		139 526	134 526	134 526	134 526	145 247	151 637	158 461
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>									10 000	10 000	10 000
Net Property Rates		106 414	141 850	–	139 526	134 526	134 526	134 526	135 247	141 637	148 461
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		103 550	131 643		151 125	151 125	151 125	151 125	161 748	175 849	191 450
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>									100	100	100
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>		–	–	–	–	–	–	–	–	–	–
Net Service charges - electricity revenue		103 550	131 643	–	151 125	151 125	151 125	151 125	161 648	175 749	191 350
Service charges - water revenue	6										
Total Service charges - water revenue		–	–	–	–	–	–	–	–	–	–
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>									–	–	–
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>		–	–	–	–	–	–	–	–	–	–
Net Service charges - water revenue		–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–	–
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>									–	–	–
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>		–	–	–	–	–	–	–	–	–	–

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Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	
Service charges - refuse revenue	6										
Total refuse removal revenue		14 807	19 395		20 071	20 071	20 071		20 894	21 813	22 795
Total landfill revenue											
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>									1 000	1 000	1 000
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>		-	-	-	-	-	-	-	-	-	-
Net Service charges - refuse revenue		14 807	19 395	-	20 071	20 071	20 071	-	19 894	20 813	21 795
Other Revenue by source											
<i>Fuel Levy</i>											
<i>Other Revenue</i>		3 707	112		12 685	12 685	12 685		1 987	1 714	1 750
Total 'Other' Revenue	1	3 707	112	-	12 685	12 685	12 685	-	1 987	1 714	1 750
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2		80 683		98 347	98 347	98 347		101 645	107 998	114 748
Pension and UIF Contributions			15 836		20 700	20 700	20 700		22 584	25 754	27 214
Medical Aid Contributions			4 837		7 059	7 059	7 059		9 424	9 934	10 427
Overtime			-		-	-	-		9	10	10
Performance Bonus			6 158		6 884	6 884	6 884		7 980	8 479	8 965
Motor Vehicle Allowance			13 112		16 052	16 052	16 052		17 607	18 708	19 840
Cellphone Allowance			1 339		1 817	1 817	1 817		1 989	2 114	2 242
Housing Allowances			586		1 257	1 257	1 257		1 396	1 483	1 572
Other benefits and allowances			10 263		12 158	12 158	12 158		17 302	16 344	17 240
Payments in lieu of leave			-		-	-	-		-	-	-
Long service awards			7 492		3 624	3 624	3 624		4 474	4 753	5 009
Post-retirement benefit obligations	4		7 343		-	-	-		-	-	-
sub-total	5	-	147 649	-	167 897	167 897	167 897	-	184 411	195 576	207 266
<i>Less: Employees costs capitalised to PPE</i>											
Total Employee related costs	1	-	147 649	-	167 897	167 897	167 897	-	184 411	195 576	207 266
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		71 669	50 444		75 358	73 784	73 784		79 295	82 795	86 250
Lease amortisation			-		-	1 574	1 574		4 917	5 133	5 364
Capital asset impairment			-		-	-	-		-	-	-
Total Depreciation & asset impairment	1	71 669	50 444	-	75 358	75 358	75 358	-	84 212	87 929	91 614

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Bulk purchases											
Electricity Bulk Purchases		75 016	84 704		109 172	109 172	109 172		113 648	118 649	123 988
Water Bulk Purchases											
Total bulk purchases	1	75 016	84 704	-	109 172	109 172	109 172	-	113 648	118 649	123 988
Transfers and grants											
Cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	-	-	-	-	-	-	-	-	-	-
Contracted services											
Outsourced Services		24 292	21 147		37 472	41 492	41 492		46 831	48 684	50 648
Consultants and Professional Services			9 082		15 350	15 850	15 850		13 197	11 879	14 534
Contractors			4 912		6 044	8 244	8 244		6 475	6 062	5 655
Total contracted services		24 292	35 141	-	58 865	65 585	65 585	-	66 504	66 626	70 836
Other Expenditure By Type	-										
Collection costs			-								
Contributions to 'other' provisions			-								
Audit fees			-								
Other Expenditure		78 722	62 894		88 536	88 526	88 526		98 152	97 527	99 172
Total 'Other' Expenditure	1	78 722	62 894	-	88 536	88 526	88 526	-	98 152	97 527	99 172
Repairs and Maintenance by Expenditure Item	8										
Employee related costs			-		-	-	-				
Other materials			-		15 437	14 287	14 287		17 777	18 528	19 283
Contracted Services			-		-	-	-		-	-	-
Other Expenditure		78 722	10 836		15 437	18 037	18 037		19 469	20 207	20 948
Total Repairs and Maintenance Expenditure	9	78 722	10 836	-	30 874	32 324	32 324	-	37 246	38 735	40 231

b.Matrix Financial Performance

LIM334 Ba-Phalaborwa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Executive and Council	Vote 2 - Budget and Treasury	Vote 3 - Corporate Services	Vote 4 - Community Services	Vote 5 - Planning and Development	Vote 6 - Technical Services	0	0	0	0	0	0	0	0	0	0	Total
R thousand	1																	
Revenue By Source																		
Property rates			135 247	-	-	-	-	-	-	-	-	-	-	-	-	-	-	135 247
Service charges - electricity revenue			-	-	-	-	161 648	-	-	-	-	-	-	-	-	-	-	161 648
Service charges - water revenue			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue			-	-	19 894	-	-	-	-	-	-	-	-	-	-	-	-	19 894
Rental of facilities and equipment			-	605	-	-	-	-	-	-	-	-	-	-	-	-	-	605
Interest earned - external investments			2 813	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2 813
Interest earned - outstanding debtors			44 307	-	5 613	-	12 576	-	-	-	-	-	-	-	-	-	-	62 495
Dividends received			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits			-	-	1 395	-	-	-	-	-	-	-	-	-	-	-	-	1 395
Licences and permits			-	-	14 955	-	-	-	-	-	-	-	-	-	-	-	-	14 955
Agency services			-	-	3 115	-	-	-	-	-	-	-	-	-	-	-	-	3 115
Other revenue			595	180	413	72	728	-	-	-	-	-	-	-	-	-	-	1 987
Transfers and subsidies			174 227	-	-	-	5 879	-	-	-	-	-	-	-	-	-	-	180 106
Gains			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)			-	357 188	784	45 384	72	180 831	-	-	-	-	-	-	-	-	-	584 260
Expenditure By Type																		
Employee related costs			19 691	26 140	13 397	57 450	12 321	36 383										165 382
Remuneration of councillors			21 306	-	-	-	-	-										21 306
Debt impairment			-	41 992	-	-	-	-										41 992
Depreciation & asset impairment			-	-	-	8 589	-	75 623										84 212
Finance charges			-	2 866	-	-	-	-										2 866
Bulk purchases			-	-	-	-	-	113 648										113 648
Other materials			151	332	810	3 547	64	14 125										19 029
Contracted services			22 800	26 039	2 075	13 189	2 400	-										66 504
Transfers and subsidies			-	-	-	-	-	-										-
Other expenditure			8 564	7 189	28 958	16 737	2 363	34 342										98 152

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Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	72 511	104 559	45 239	99 512	17 148	274 121	-	-	-	-	-	-	-	-	-	-	613 092
Surplus/(Deficit)	(72 511)	252 629	(44 455)	(54 128)	(17 076)	(93 290)	-	-	-	-	-	-	-	-	-	-	(28 832)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)						52 001											52 001
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																	-
Transfers and subsidies - capital (in-kind - all)																	-
Surplus/(Deficit) after capital transfers & contributions	(72 511)	252 629	(44 455)	(54 128)	(17 076)	(41 289)	-	-	-	-	-	-	-	-	-	-	23 169

c.Supporting Details to Budgeted Financial Position

LIM334 Ba-Phalaborwa - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
ASSETS											
Consumer debtors											
Consumer debtors		10 450	1 110 789		442 893	279 933	279 933		303 299	316 990	316 990
Less: Provision for debt impairment			-		(152 694)	0	0		-	-	-
Total Consumer debtors	2	10 450	1 110 789	-	290 200	279 933	279 933	-	303 299	316 990	316 990
Debt impairment provision											
Balance at the beginning of the year			-								
Contributions to the provision			152 694								
Bad debts written off			(0)								
Balance at end of year		-	152 694	-	-	-	-	-	-	-	-
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		850 658	1 820 000		1 963 832	1 961 642	1 961 642		1 991 787	2 010 512	2 024 884
Leases recognised as PPE	3		-		-	-	-		-	-	-
Less: Accumulated depreciation			1 024 062		1 114 345	1 105 955	1 105 955		1 112 055	1 115 605	1 115 605
Total Property, plant and equipment (PPE)	2	850 658	795 938	-	849 487	855 687	855 687	-	879 732	894 907	909 279
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)			13 579		-	20 400	20 400		20 400	20 400	20 400
Current portion of long-term liabilities			-		-	-	-		-	-	-
Total Current liabilities - Borrowing		-	13 579	-	-	20 400	20 400	-	20 400	20 400	20 400
Trade and other payables											
Trade Payables	5	282 167	175 382		202 384	210 911	210 911		139 710	137 574	137 574

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Other creditors			-		0	0	0		-	-	-	
Unspent conditional transfers			13 769		-	-	-		-	-	-	
VAT			120 866		24 027	24 027	24 027		24 027	24 027	24 027	
Total Trade and other payables	2		282 167	310 016	-	226 411	234 938	234 938	-	163 737	161 601	161 601
<u>Non current liabilities - Borrowing</u>												
Borrowing					253 909	253 909	253 909		260 695	277 606	277 606	
Finance leases (including PPP asset element)	4				-	-	-		-	-	-	
Total Non current liabilities - Borrowing			-	-	-	253 909	253 909	253 909	-	260 695	277 606	277 606
<u>Provisions - non-current</u>												
Retirement benefits			33 462		-	-	-		-	0	0	
Refuse landfill site rehabilitation			99 183		102 715	102 715	102 715		103 472	104 443	104 443	
Other		246 929	5 157		-	-	-		-	0	0	
Total Provisions - non-current			246 929	137 802	-	102 715	102 715	102 715	-	103 472	104 443	104 443
CHANGES IN NET ASSETS												
<u>Accumulated Surplus/(Deficit)</u>												
Accumulated Surplus/(Deficit) - opening balance			2 037 864		1 602 272	1 174 770	1 174 770		1 242 217	1 307 275	1 307 275	
GRAP adjustments			-		0	0	0		-	-	-	
Restated balance		-	2 037 864	-	1 602 272	1 174 770	1 174 770	-	1 242 217	1 307 275	1 307 275	
Surplus/(Deficit)		(45 451)	1 581	-	56 229	83 464	83 464	557 247	23 169	24 037	17 902	
Transfers to/from Reserves					(0)	(64)	(64)		(5 721)	(11 483)	(11 483)	
Depreciation offsets					0	0	0		-	-	-	
Other adjustments					0	7 767	7 767		-	-	-	
Accumulated Surplus/(Deficit)	1		(45 451)	2 039 444	-	1 658 501	1 265 938	1 265 938	557 247	1 259 665	1 319 829	1 313 695
<u>Reserves</u>												
Housing Development Fund			-									
Capital replacement			-									
Self-insurance			-									
Other reserves			-									
Revaluation		38 072	38 072									
Total Reserves	2		38 072	38 072	-	-	-	-	-	-	-	
TOTAL COMMUNITY WEALTH/EQUITY	2		(7 379)	2 077 517	-	1 658 501	1 265 938	1 265 938	557 247	1 259 665	1 319 829	1 313 695

d.The municipality has no entities.

e.Reconciliation of transfers, Grant Receipts and Unspent Funds

LIM334 Ba-Phalaborwa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts			157 334		173 541	206 127	206 127	180 106	190 465	184 489
Conditions met - transferred to revenue		-	157 334	-	173 541	206 127	206 127	180 106	190 465	184 489
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		-	157 334	-	173 541	206 127	206 127	180 106	190 465	184 489
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										

Balance unspent at beginning of the year										
Current year receipts		26 828		35 239	47 865	47 865	52 001	40 286	42 797	
Conditions met - transferred to revenue		26 828	-	35 239	47 865	47 865	52 001	40 286	42 797	
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		-	26 828	-	35 239	47 865	47 865	52 001	40 286	42 797
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		-	184 162	-	208 780	253 992	253 992	232 107	230 751	227 286
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

f. Future Financial Implications

- The municipality has no programmes above the three year budgeting cycle

g. Projects Delayed from Previous Financial Years

- No project delays from the previous financial year.

Other supporting tables

LIM334 Ba-Phalaborwa - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
Sustain the environment	Environmental sustainability must receive due consideration. Ba-Phalaborwa has scarce water resources, therefore special attention should be given to the conservation and management of water resources. Due to the mining activities, water and air pollution should be monitored and assessed continuously and mitigating actions taken to ensure management of pollution. Together with this, a great challenge for the Municipality is the establishment of a new landfill site and the closure and rehabilitation of the current			25 897	26 328		44 462	43 462	43 462	76 257	65 732	66 404

	landfill site. The development of parks should also be addressed under this objective											
Improve financial viability	Weaknesses identified under this objective include financial viability, financial management, audit history, personnel budget, revenue collection and locked finances, maintenance budget, failure to maximise revenue collection. Strategies have been developed to ensure that challenges regarding financial viability are addressed.			249 326	334 585		384 322	403 457	410 471	384 322	403 457	410 471

Facilitate sustainable development	All development should be aligned to the SDF and be according to the LUMS to ensure that growth points are developed. All programmes and projects should be continuously monitored and evaluated to ensure that they contribute to the future growth and achievement of the "bigger picture" envisaged for the municipal area.											
Develop tourism and grow the economy	The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's strategic location has established it as a developmental and economic node in tourism, mining, agriculture and			1 703	214		11 069	11 069	11 069	72	75	78

	services. The aim with this objective is to ensure that all community members can participate and share in the growing economy. The Ba-Phalaborwa Sustainable Development Initiative will go a long way in ensuring that the poorest communities are included and benefitting through economic growth within the municipal area.											
Advance good corporate governance	To enhance unqualified institutional management, institutional processes should be improved. Cooperative governance deals with policy implementation, audit, information and communication technology, intergovernmental relations which should be improved upon and strengthen. This will lead to open and transparent decision-making and sound			1 586	1 095		752	486	486	783	818	854

	governance practices throughout the municipality											
Integrate technical and social infrastructure and services for sustainability	Urgent attention needs to be paid to the provision of infrastructure and services (as per the constitutional requirements) to improve the accessibility of services to all communities within the municipal area. This will include basic services, roads, sports fields, community halls, libraries and the provision of cemeteries			117 903	148 109		206 834	218 960	218 960	174 826	189 738	205 964
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	394 829	509 235	-	646 687	676 948	683 961	636 260	659 821	683 772

LIM334 Ba-Phalaborwa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Integrate social development and services for sustainability	Programmes to strengthen community empowerment are HIV/Aids, Health, Education, Youth, Gender, Disability, Arts and Culture, Sports and Recreation, Libraries, Indigent Support, Traffic and Licensing, Safety and Security and Disaster management.			10 264	17 818	–	21 538	20 264	20 264	21 047	22 868	26 260
Integrate technical and social infrastructure and services for sustainability	Urgent attention needs to be paid to the provision of infrastructure and services (as per the constitutional requirements) to improve the accessibility of services to all communities within the municipal area. This will include basic services, roads, sports fields, community halls, libraries and the provision of cemeteries			121 761	179 642	–	255 444	256 124	256 124	311 523	318 071	329 405
Sustain the environment	Environmental sustainability must receive due consideration. Ba-Phalaborwa has scarce water resources, therefore special attention should be given to the conservation and management of water resources. Due to the mining activities, water and air pollution should be monitored and assessed continuously and mitigating actions taken to ensure management of pollution. Together with this, a great challenge for the											

	Municipality is the establishment of a new landfill site and the closure and rehabilitation of the current landfill site. The development of parks should also be addressed under this objective											
Improve financial viability	Weaknesses identified under this objective include financial viability, financial management, audit history, personnel budget, revenue collection and locked finances, maintenance budget, failure to maximise revenue collection. Strategies have been developed to ensure that challenges regarding financial viability are addressed.			169 398	162 560		101 978	104 311	104 311	104 302	108 639	113 373
Enhance stakeholder involvement	One of the greatest challenges in municipalities is to involve the community in the activities of the municipality and ensure that the voice of the community is heard. Two programmes where this can be achieved are through public participation and ward committees. It is therefore crucial for the municipality to ensure that ward committees are functional and that the community's voice is heard through public participation. Customer relations management needs to be improved i.e. communication to communities and stakeholders and the customer			51 976	76 098	-	89 214	89 229	89 229	71 251	75 408	79 828

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	care desk. Complaints by the community and stakeholders need to be tracked and reported back to them.											
Facilitate sustainable development	All development should be aligned to the SDF and be according to the LUMS to ensure that growth points are developed. All programmes and projects should be continuously monitored and evaluated to ensure that they contribute to the future growth and achievement of the "bigger picture" envisaged for the municipal area.			49 313	76 798	-	66 240	63 658	63 658	48 645	51 536	54 610
Advance good corporate governance	To enhance unqualified institutional management, institutional processes should be improved. Cooperative governance deals with policy implementation, audit, information and communication technology, intergovernmental relations which should be improved upon and strengthen. This will lead to open and transparent decision-making and sound governance practices throughout the municipality			49 805	43 774		55 239	55 933	55 933	56 322	59 262	62 393

Develop tourism and grow the economy	The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's strategic location has established it as a developmental and economic node in tourism, mining, agriculture and services. The aim with this objective is to ensure that all community members can participate and share in the growing economy. The Ba-Phalaborwa Sustainable Development Initiative will go a long way in ensuring that the poorest communities are included and benefitting through economic growth within the municipal area.			-	-	-	-	-	-	-	-	-
Allocations to other priorities												
Total Expenditure		1		452 517	556 690	-	589 653	589 518	589 518	613 092	635 784	665 869

LIM334 Ba-Phalaborwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		-	-	-	173 544	206 127	206 127	180 106	190 465	184 489
Local Government Equitable Share					162 853	195 936	195 936	171 127	181 556	179 505
Finance Management					3 000	3 000	3 000	3 100	3 100	3 100
Energy Efficiency and Demand Management					5 000	4 500	4 500	3 000	4 000	-
EPWP Incentive					1 099	1 099	1 099	1 195	-	-
Operational -Municipal Infrastructure Grant					1 592	1 592	1 592	1 684	1 809	1 884
Provincial Government:		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	-	-	-	173 544	206 127	206 127	180 106	190 465	184 489
<u>Capital Transfers and Grants</u>										
National Government:		-	-	-	35 239	47 865	47 865	52 001	40 286	42 797
Municipal Infrastructure Grant (MIG)					30 239	39 622	39 622	32 001	34 377	35 797
Integrated National Electrification Programme					5 000	8 243	8 243	20 000	5 909	7 000
Total Capital Transfers and Grants	5	-	-	-	35 239	47 865	47 865	52 001	40 286	42 797
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	-	-	208 783	253 992	253 992	232 107	230 751	227 286

LIM334 Ba-Phalaborwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
-										
Infrastructure		50 594	49 305	-	52 938	52 938	52 938	55 108	57 533	60 122
Roads Infrastructure		50 594	43 644	-	46 278	46 278	46 278	48 175	50 295	52 558
Roads		50 594	43 644		46 278	46 278	46 278	48 175	50 295	52 558
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	5 661	-	6 660	6 660	6 660	6 933	7 238	7 563
Power Plants										
HV Substations			5 661		6 660	6 660	6 660	6 933	7 238	7 563
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										

<i>Bulk Mains</i>										
<i>Distribution</i>										
<i>Distribution Points</i>										
<i>PRV Stations</i>										
<i>Capital Spares</i>										
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
<i>Pump Station</i>										
<i>Reticulation</i>										
<i>Waste Water Treatment Works</i>										
<i>Outfall Sewers</i>										
<i>Toilet Facilities</i>										
<i>Capital Spares</i>										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>										
<i>Waste Transfer Stations</i>										
<i>Waste Processing Facilities</i>										
<i>Waste Drop-off Points</i>										
<i>Waste Separation Facilities</i>										
<i>Electricity Generation Facilities</i>										
<i>Capital Spares</i>										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>										
<i>Rail Structures</i>										
<i>Rail Furniture</i>										
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>										
<i>Attenuation</i>										
<i>MV Substations</i>										
<i>LV Networks</i>										
<i>Capital Spares</i>										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>										
<i>Piers</i>										

Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets	7 328	33 436	-	8 251	8 251	8 251	8 589	8 967	9 370	
Community Facilities	-	33 043	-	8 251	8 251	8 251	8 589	8 967	9 370	
Halls		33 043		8 251	8 251	8 251	8 589	8 967	9 370	
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										

Sport and Recreation Facilities	7 328	394	-	-	-	-	-	-	-
<i>Indoor Facilities</i>									
<i>Outdoor Facilities</i>	7 328	394							
<i>Capital Spares</i>									
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Non-revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Other assets	-	8 238	-	-	1 574	1 574	1 647	1 723	1 723
Operational Buildings	-	8 238	-	-	1 574	1 574	1 647	1 723	1 723
<i>Municipal Offices</i>		8 238			1 574	1 574	1 647	1 723	1 723
<i>Pay/Enquiry Points</i>									
<i>Building Plan Offices</i>									
<i>Workshops</i>									
<i>Yards</i>									
<i>Stores</i>									
<i>Laboratories</i>									
<i>Training Centres</i>									
<i>Manufacturing Plant</i>									
<i>Depots</i>									
<i>Capital Spares</i>									
Housing	-	-	-	-	-	-	-	-	-

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Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		64	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		64	-							
Intangible Assets		-	-	-	-	1 574	1 574	4 917	5 133	5 364
Servitudes										
Licences and Rights		-	-	-	-	1 574	1 574	4 917	5 133	5 364
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications						1 574	1 574	4 917	5 133	5 364
Load Settlement Software Applications										
Unspecified										
Computer Equipment		294	3 913	-	4 723	2 362	2 362	4 917	5 133	5 364
Computer Equipment		294	3 913		4 723	2 362	2 362	4 917	5 133	5 364
Furniture and Office Equipment		701	4 625	-	4 723	2 362	2 362	2 470	2 584	2 584
Furniture and Office Equipment		701	4 625		4 723	2 362	2 362	2 470	2 584	2 584
Machinery and Equipment		177	3 202	-	4 723	4 723	4 723	4 917	5 133	5 364
Machinery and Equipment		177	3 202		4 723	4 723	4 723	4 917	5 133	5 364
Transport Assets		1 601	-	-	-	1 574	1 574	1 647	1 723	1 723
Transport Assets		1 601				1 574	1 574	1 647	1 723	1 723
Land		391	-	-	-	-	-	-	-	-
Land		391								
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	61 151	102 719	-	75 358	75 358	75 358	84 212	87 929	91 614

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MUNICIPAL MANAGER'S QUALITY CERTIFICATION

QUALITY CERTIFICATE

I **Maite Irene Moakamela**, Municipal manager of **BA-PHALABORWA MUNICIPALITY**, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and regulations made under the act, and that the annual budget and supporting documents made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: **Moakamela MI**

Municipal Manager: **Ba-Phalaborwa Municipality (LIM334)**

Signature: _____

Date: _____